



Summary of Business Performance

The Fiscal Year Ending December 31, 2025

~ Aiming to be the world's No.1 brand connecting the five continents ~

HOSHIZAKI CORPORATION

Stock code: 6465

Tokyo Stock Exchange : Prime Market

Nagoya Stock Exchange : Premier Market

February 13, 2026

HOSHIZAKI

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I . Financial Results for FY 2025

HOSHIZAKI

Foreign Exchange Rates

	Average of Period		End of Period	
	FY2024	FY2025	FY2024 End of December	FY2025 End of December
US dollar	151.6	149.6	158.1	156.5
Pound	193.8	197.3	199.0	211.4
Euro	164.0	169.0	164.9	184.3
Singapore dollar	113.4	114.5	116.5	121.7
Chinese yuan	21.0	20.8	21.6	22.3
Indian rupee	1.82	1.73	1.86	1.76
Brazilian real	28.1	26.8	25.5	28.4
Viet Nam Dong	0.0062	0.0059	0.0065	0.0062
Philippine Peso	2.66	2.62	2.76	2.67
Turkish lira	4.48	3.65	4.48	3.65

*Due to the application of hyperinflationary accounting, the Turkish lira uses the period-end exchange rate instead of the average rate during the period for income statement items.



Summary of Financial Results for FY 2025

Adjusted operating income, which reflects the underlying profitability of the business excluding accounting factors such as amortization of goodwill and hyperinflation adjustments, increased year-on-year and exceeded expectations.

	FY 2024 results Amount (Millions of yen)	FY 2025 forecast (Feb 13, 2025) Amount (Millions of yen)	FY 2025 results				
			Amount (Millions of yen)	Year-on-year		Over forecast	
				Change (Millions of yen)	Percentage (%)	Change (Millions of yen)	Percentage (%)
Sales	445,495	460,000	485,890	+40,395	109.1	+25,890	105.6
Operating income	51,050	53,500	51,932	+881	101.7	-1,567	97.1
(Operating income margin)	(11.5%)	(11.6%)	(10.7%)	-0.8 %	-	-0.9 %	-
Amortization of Goodwill and Intangible Assets, etc.	-3,341	-2,979	-4,669	▲1,327	-	▲1,689	-
Impact of Inflation Accounting	-3,508	-2,609	-4,493	-984	-	-1,884	-
Adjusted operating income	57,901	59,088	61,094	+3,193	105.5	+2,006	103.4
(Adjusted operating income margin)	(13.0%)	(12.8%)	(12.6%)	-0.4 %	-	-0.3 %	-

* Adjusted operating income = Operating income + Amortization of investment differences related to business combination (goodwill and intangible assets) + Impact of hyperinflation accounting

* With respect to the business combinations with TECHNOLUX and HKR EQUIPMENT, which were acquired in May 2024, the initial provisional accounting treatment has been finalized. As a result, the consolidated statement of profit or loss for the fiscal year ended December 2024 has been revised.



Summary of Financial Results for FY 2025

Net sales and operating income reached record highs, achieving growth in sales and income for the fifth consecutive fiscal year. Adjusted operating income exceeded both forecasts for the previous year and at the beginning of the fiscal year, and substantial profitability remained firm.

Sales : 485.8 billion yen (increased 9.1% year-on-year)

Japan : 226.7 billion yen (increased 4.3%)

Overseas : 259.1 billion yen (increased 13.7%)

Overseas sales ratio : 53.3% (increased 2.2pt)

*Calculated based on reporting segments: "Americas" and "Europe" and "Asia"

Japan : Revenue increased by focusing on expanding sales to non-food and beverage markets such as the food and beverage market, distribution and sales, and processing and sales.

Overseas : In addition to the contribution of newly consolidated companies, sales increased due to strong performance in the dispenser business in the Americas and the refrigerator business in the Americas and India.

Adjusted operating income : 61.0 billion yen (increased 5.5%)

Adjusted operating income margin : 12.6% (decreased 0.4pt)

Japan : 30.4 billion yen (increased 5.8%)

Adjusted operating income margin 13.4% (increased 0.2pt)

Overseas : 30.6 billion yen (increased 5.2%)

Adjusted operating income margin 11.8% (decreased 0.9pt)

*Calculated from reportable segment information for the "Americas", "Europe", and "Asia"

Operating income increased year on year thanks to increased sales. On the other hand, the operating income margin declined year on year due to a one-time increase in acquisition-related costs and higher costs such as personnel expenses.

Operating Income : 51.9 billion yen (increased 1.7%) Operating income margin : 10.7% (decreased 0.8pt)

Increase in amortization of goodwill and intangible assets: -1.3 billion yen

(-4.6 billion yen for the current term and -3.3 billion yen for the previous term)

Increase in the impact of inflation accounting at Ozti in Turkey: -1.0 billion yen

(-4.5 billion yen for the current term and -3.5 billion yen for the previous term)

Ordinary Income : 56.3 billion yen (decreased 1.9%)

Profit decreased due to a decrease in foreign exchange gains from foreign currency deposits.

(Previous period: Foreign exchange gain of 1.9 billion yen, Current period: Foreign exchange gain of 0 yen)

Profit Attributable to Owners of Parent : 38.1 billion yen (increased 3.3%)

* Adjusted operating income = Operating income + Amortization of investment differences related to business combination (goodwill and intangible assets) + Impact of hyperinflation accounting



Consolidated Business Performance

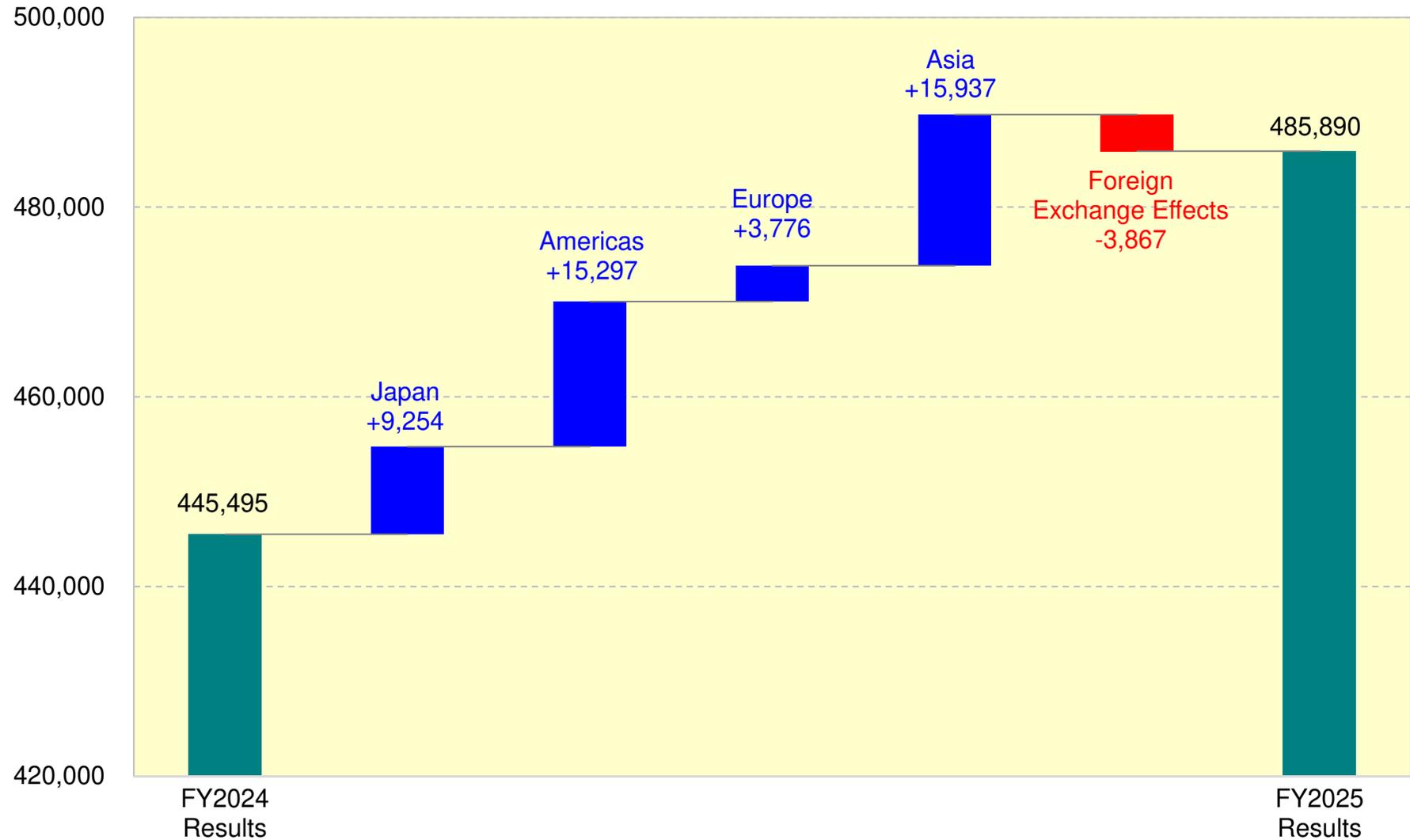
	FY 2024 results		FY 2025 forecast Feb 13th,2025		FY 2025 results					
	Amount (Millions of yen)	Percentage (%)	Amount (Millions of yen)	Percentage (%)	Amount (Millions of yen)	Percentage (%)	Year-on-year		Over forecast	
							Change (Millions of yen)	Percentage (%)	Change (Millions of yen)	Percentage (%)
Sales	445,495	100.0	460,000	100.0	485,890	100.0	+40,395	109.1	25,890	105.6
Cost of sales	279,046	62.6	286,100	62.2	304,449	62.7	+25,403	109.1	18,349	106.4
Gross profit	166,449	37.4	173,900	37.8	181,441	37.3	+14,992	109.0	7,541	104.3
Selling, general and administrative expenses	115,398	25.9	120,400	26.2	129,508	26.7	+14,111	112.2	9,108	107.6
Operating income	51,050	11.5	53,500	11.6	51,932	10.7	+881	101.7	-1,567	97.1
Ordinary income	57,394	12.9	55,900	12.2	56,305	11.6	-1,088	98.1	405	100.7
Profit attributable to owners of parent	36,936	8.3	38,300	8.3	38,148	7.9	+1,212	103.3	-151	99.6
Adjusted operating income	57,901	13.0	59,088	12.8	61,094	12.6	+3,193	105.5	2,006	103.4

* Adjusted operating income = Operating income + Amortization of investment differences related to business combination (goodwill and intangible assets) + Impact of hyperinflation accounting



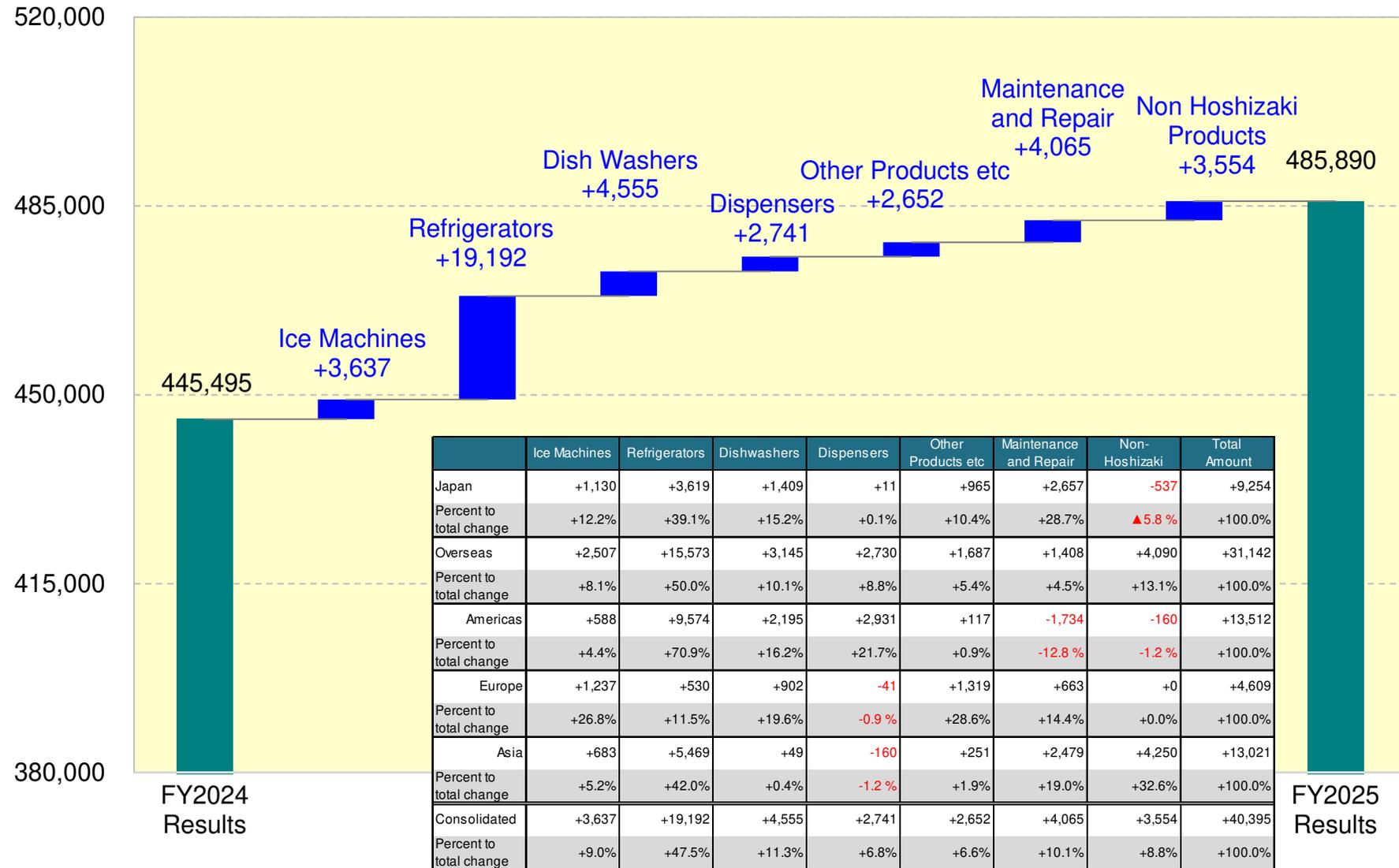
Factors for Change in Consolidated Sales (By area from previous year)

(Millions of yen)



Factors for Change in Consolidated Sales by Product Groups

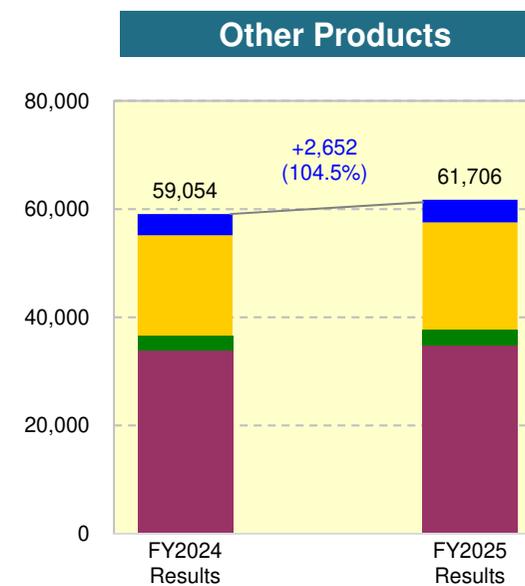
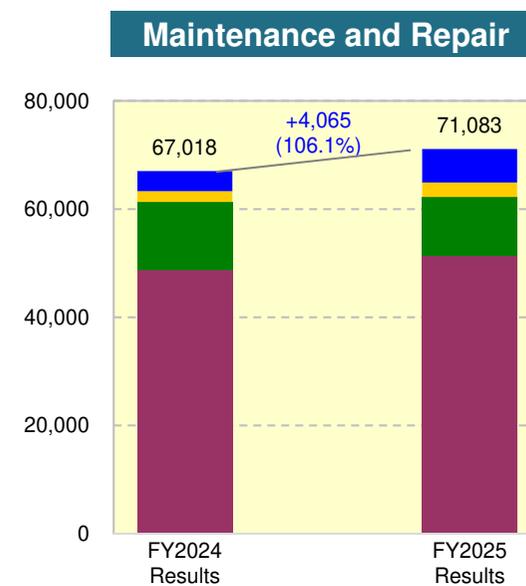
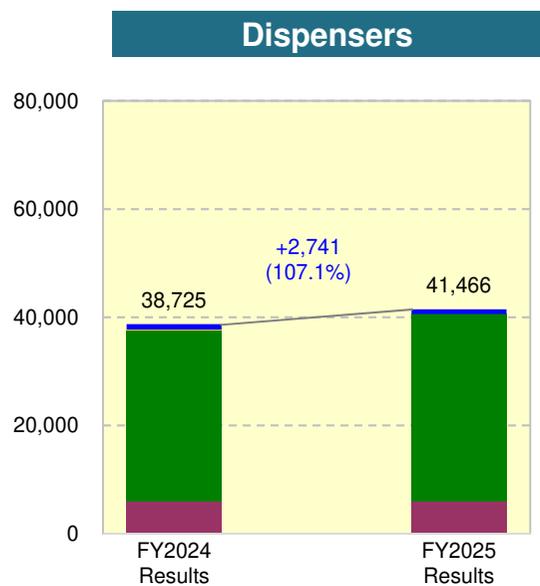
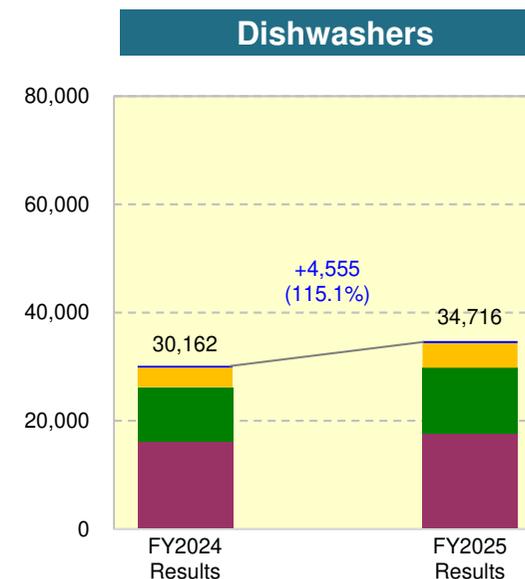
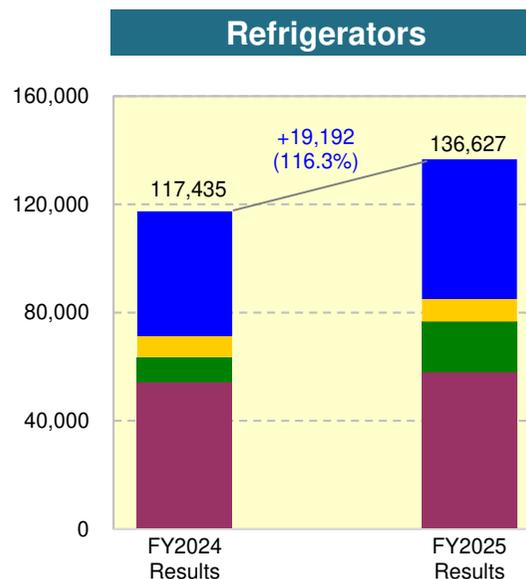
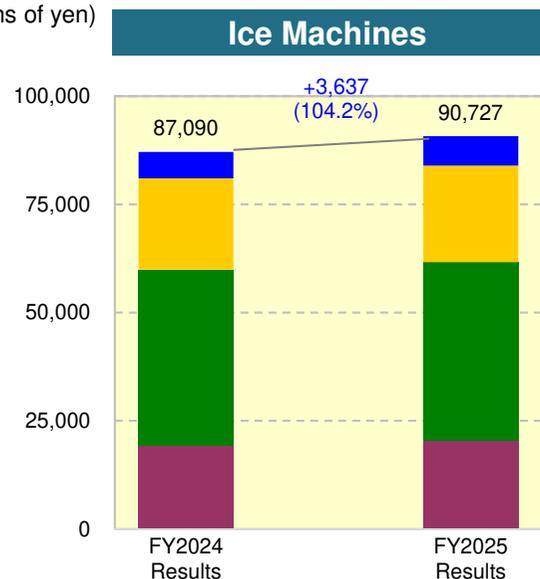
(Millions of yen)



Year-on-year Comparison of Sales by Product Groups (Japan and Overseas)

- : Asia
- : Europe
- : Americas
- : Japan

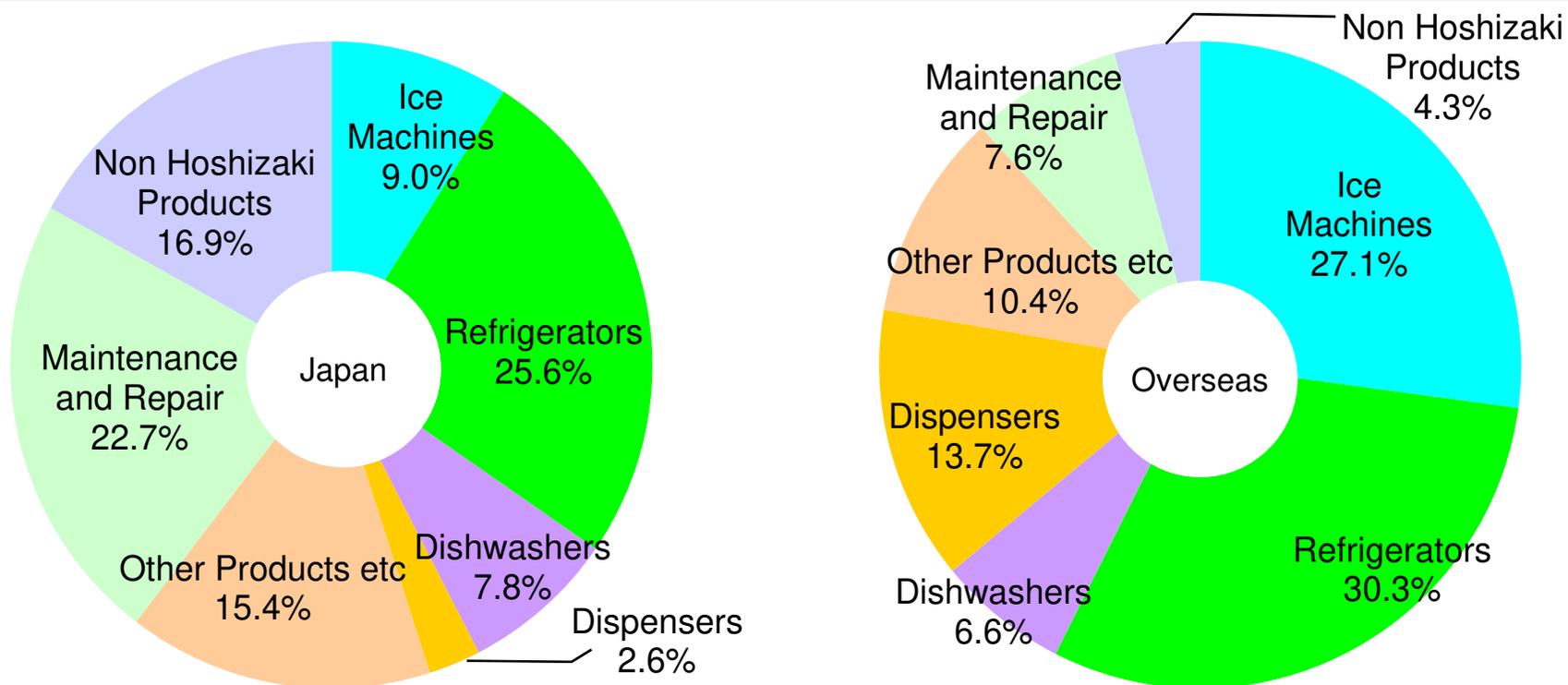
(Millions of yen)



*The figures in parentheses indicate the ratio of the previous year.



Composition Ratio of Sales by Product Groups (Japan and Overseas)

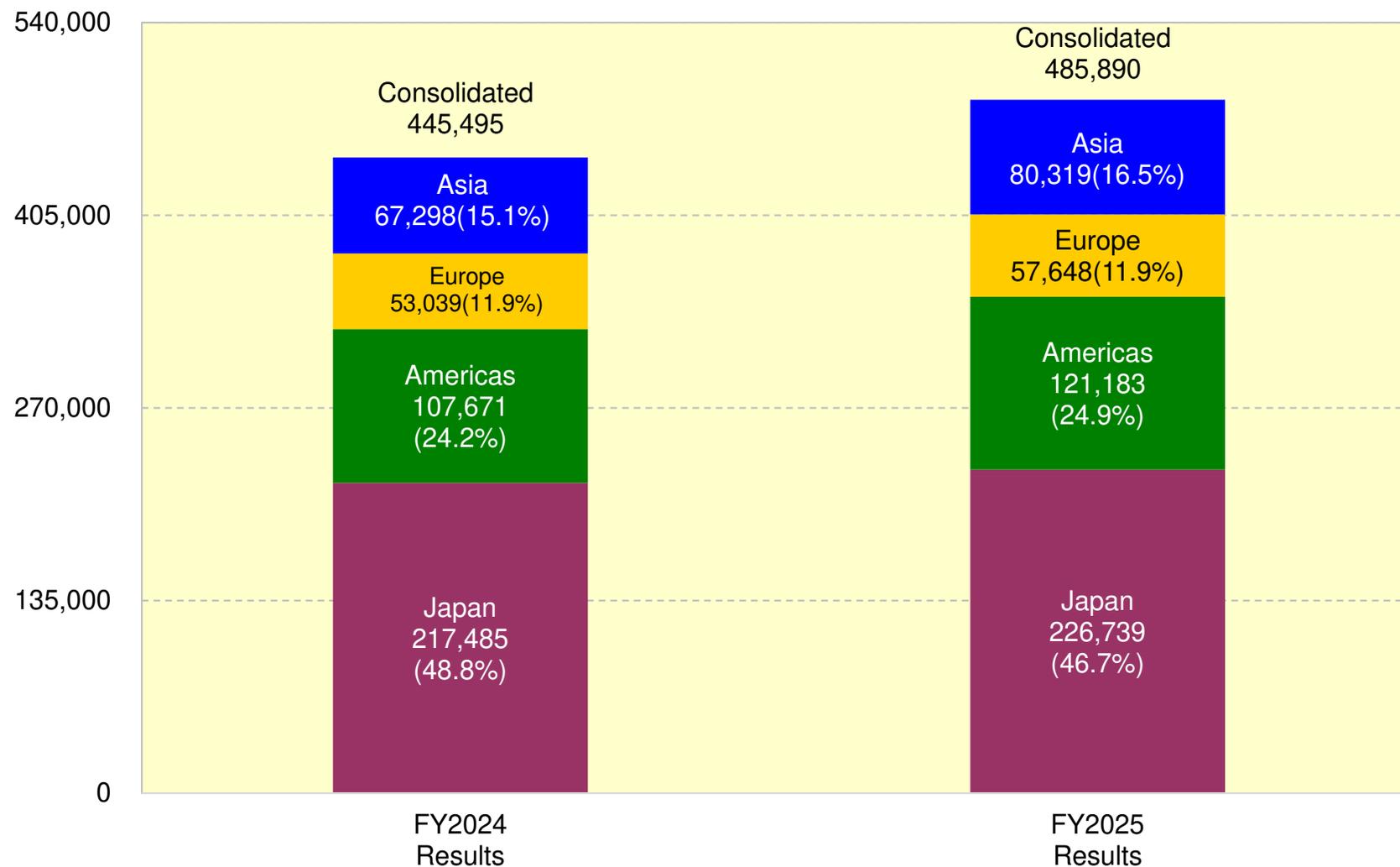


	Japan			Overseas		
	FY 2024 Percentage	FY 2025 Percentage	Change	FY 2024 Percentage	FY 2025 Percentage	Change
Ice Machines	8.9%	9.0%	+0.1%	29.7%	27.1%	-2.6%
Refrigerators	25.0%	25.6%	+0.6%	27.6%	30.3%	+2.7%
Dishwashers	7.5%	7.8%	+0.3%	6.1%	6.6%	+0.5%
Dispensers	2.7%	2.6%	-0.1%	14.4%	13.7%	-0.7%
Other Products etc	15.6%	15.4%	-0.2%	11.0%	10.4%	-0.7%
Maintenance and Repair	22.4%	22.7%	+0.3%	8.0%	7.6%	-0.4%
Non Hoshizaki Products	17.9%	16.9%	-1.0%	3.1%	4.3%	+1.2%



Year-on-year Comparison of Sales by Reporting Segments

(Millions of yen)



*Figures in parenthesis indicate component percentages.

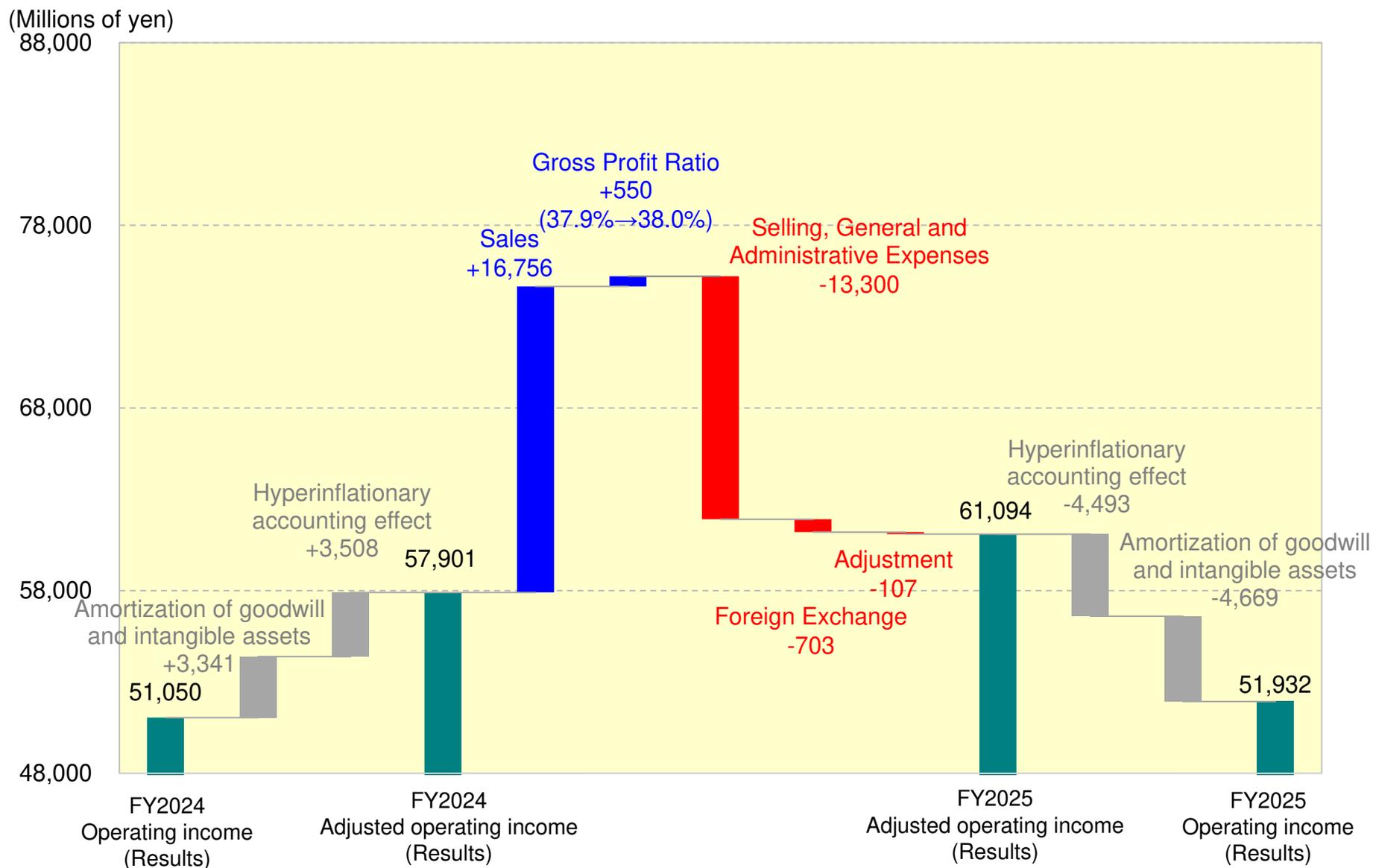
*Classified according to the location of the head offices.

(e.g. Lancer Europe is included in "Americas")

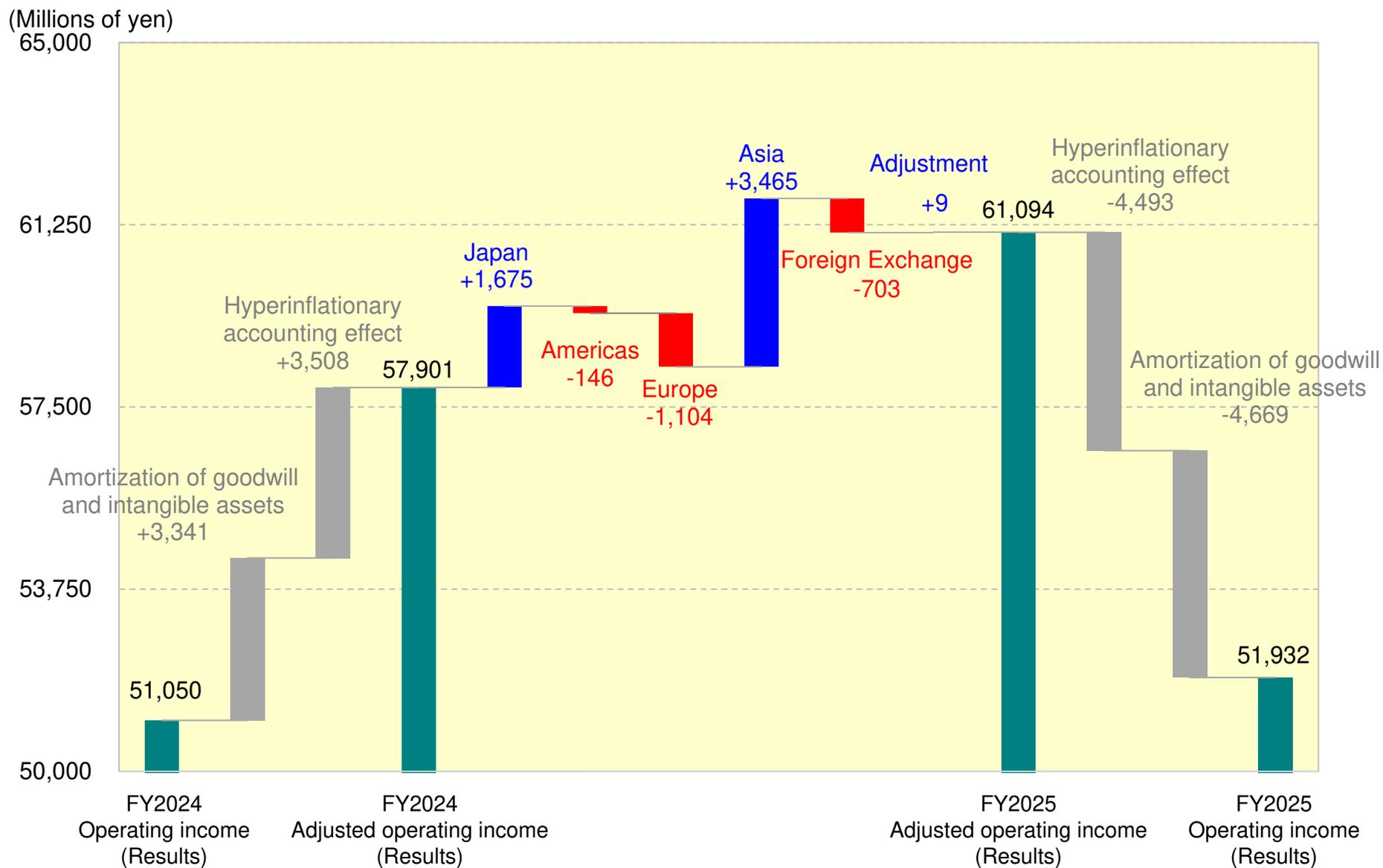
(This is a classification for internal management control, and we use the same classification for reporting segments in the quarterly report.)



Factors for Change in Consolidated Operating Income (year on year)

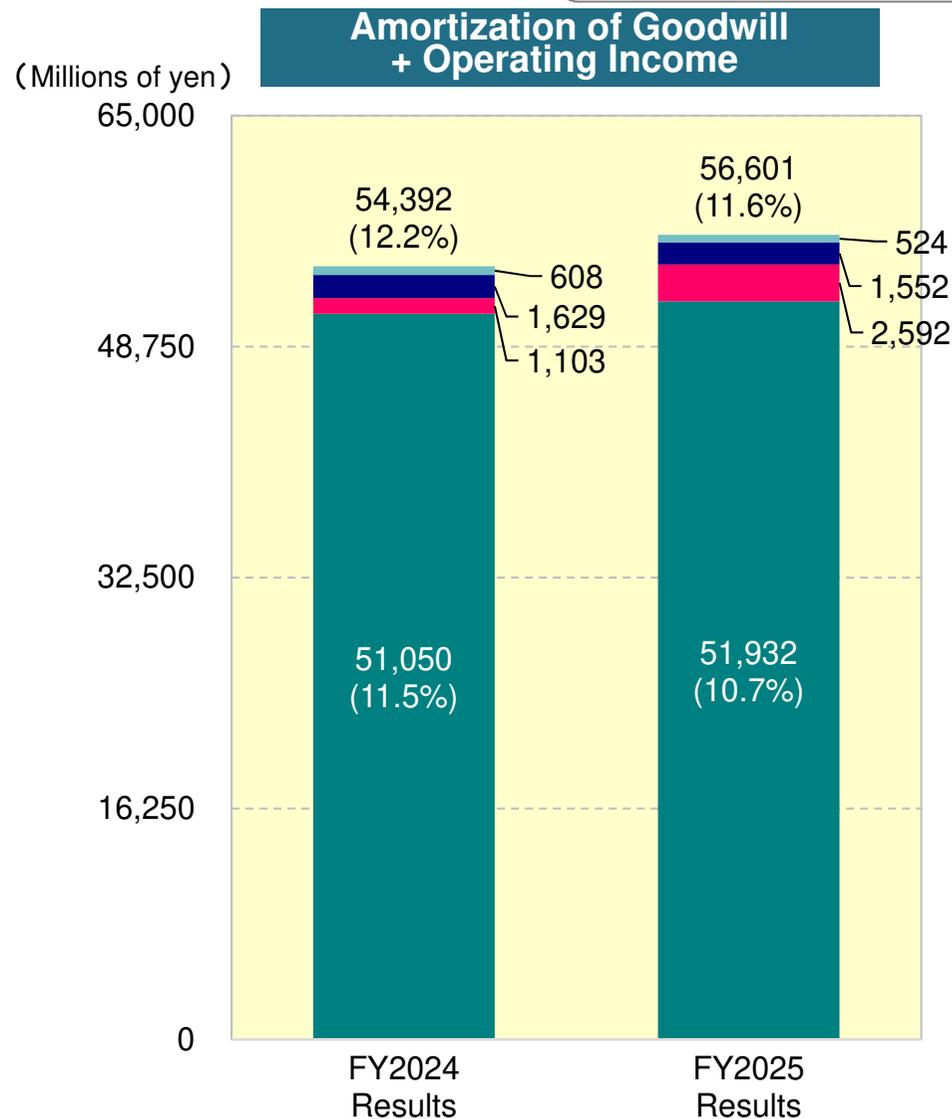
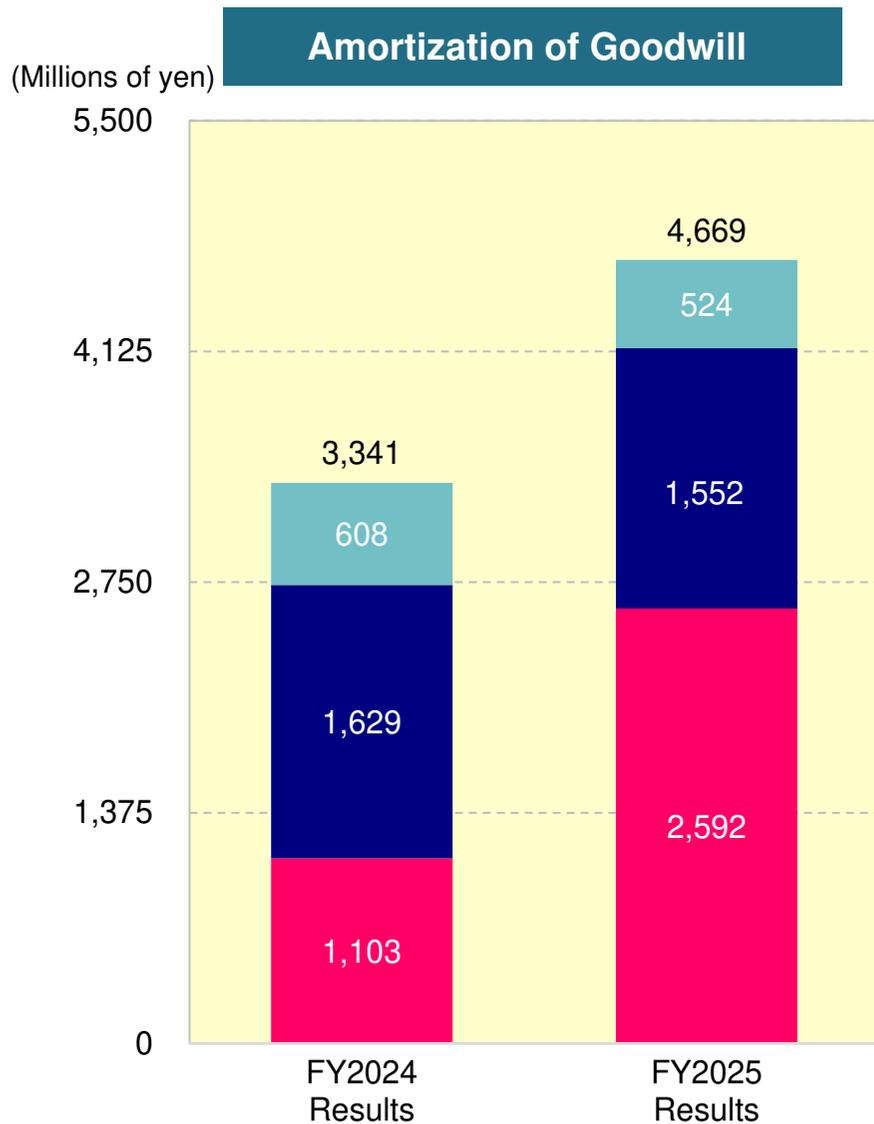


Factors for Change in Consolidated Operating Income (by area from the previous year)



Impact of Goodwill Amortization

- Amortization of tangible asset
- Amortization of intangible asset
- Amortization of goodwill
- Operating income



*Amortization of goodwill represents the amortization of investment differences related to business combinations.

*Percentages in parentheses indicate sales ratio.

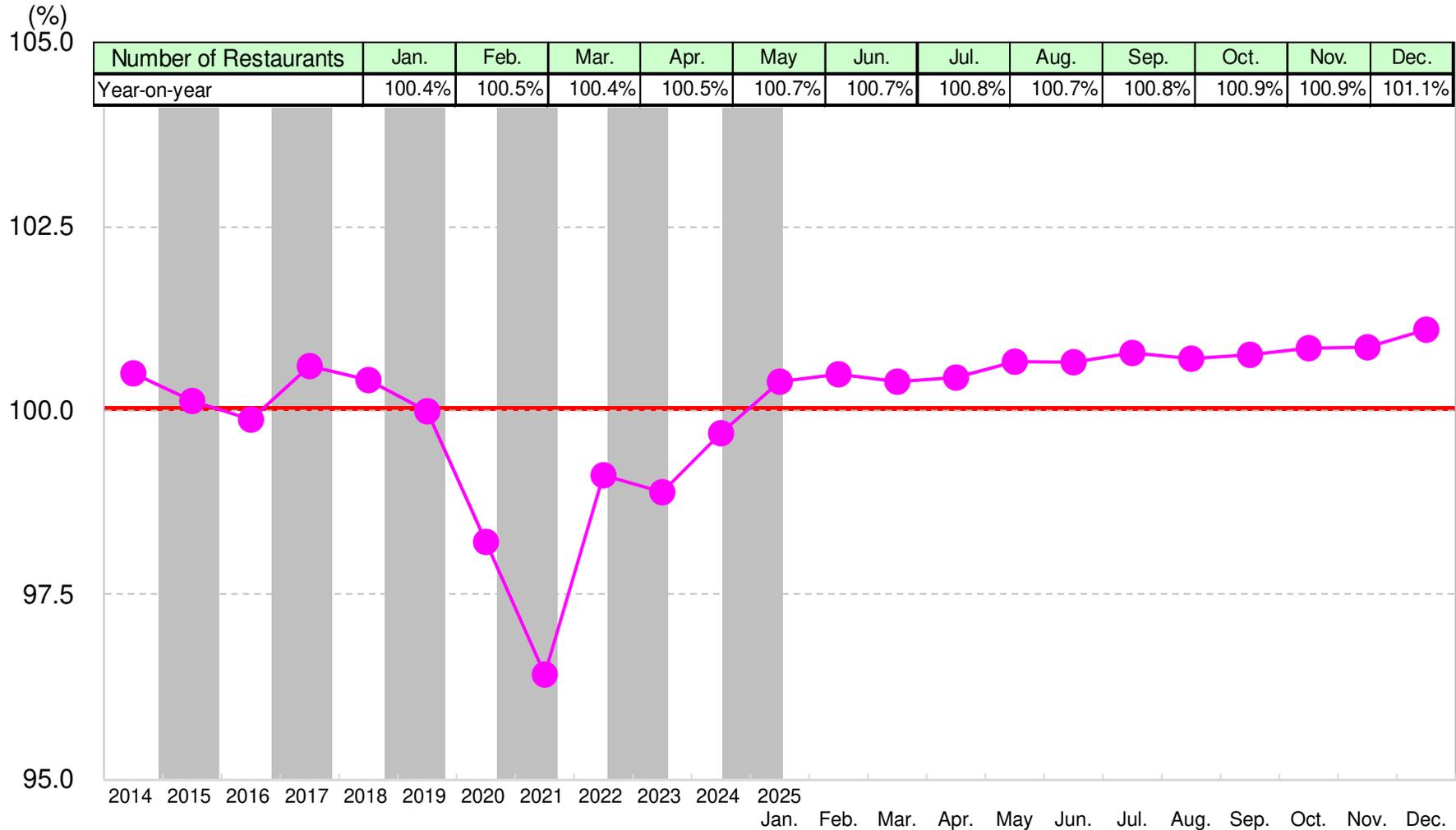




Ⅱ . Key Factors of Financial Results for FY 2025

Japan : Number of Major Restaurant Chains (Year-on-year Change)

- The total number of stores at major domestic chain stores has been declining year on year since 20, but has remained above 100% throughout the year in 25.

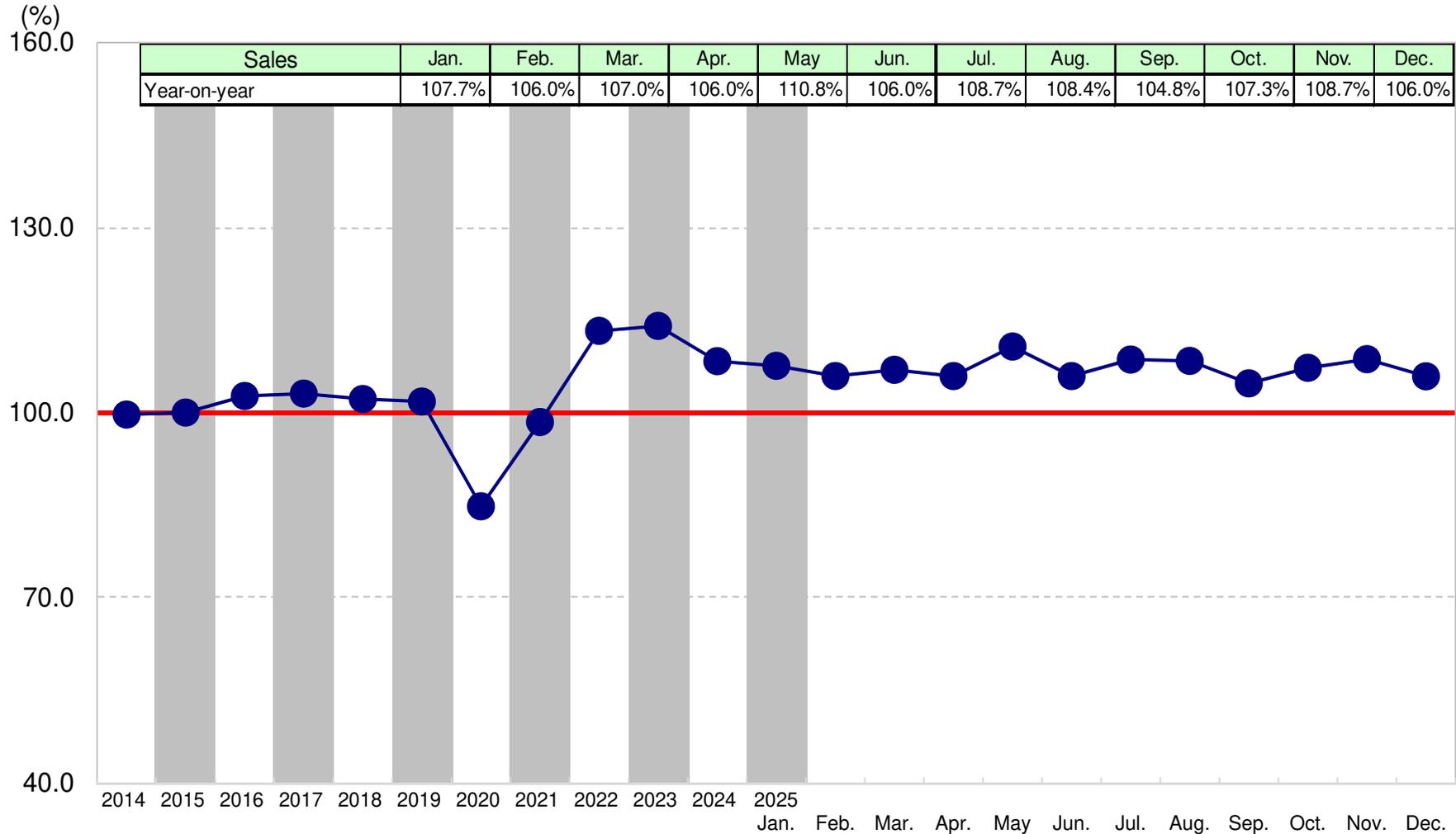


(Source: Japan Food Service Association "Trend Survey on the Food-Service Industry Annual Data")



Japan : Sales of Major Restaurant Chains (Year-on-year Change)

- Sales in the restaurant industry have been at a high level, partly due to continued inbound demand. Total store sales in December were 106.0% year-on-year.

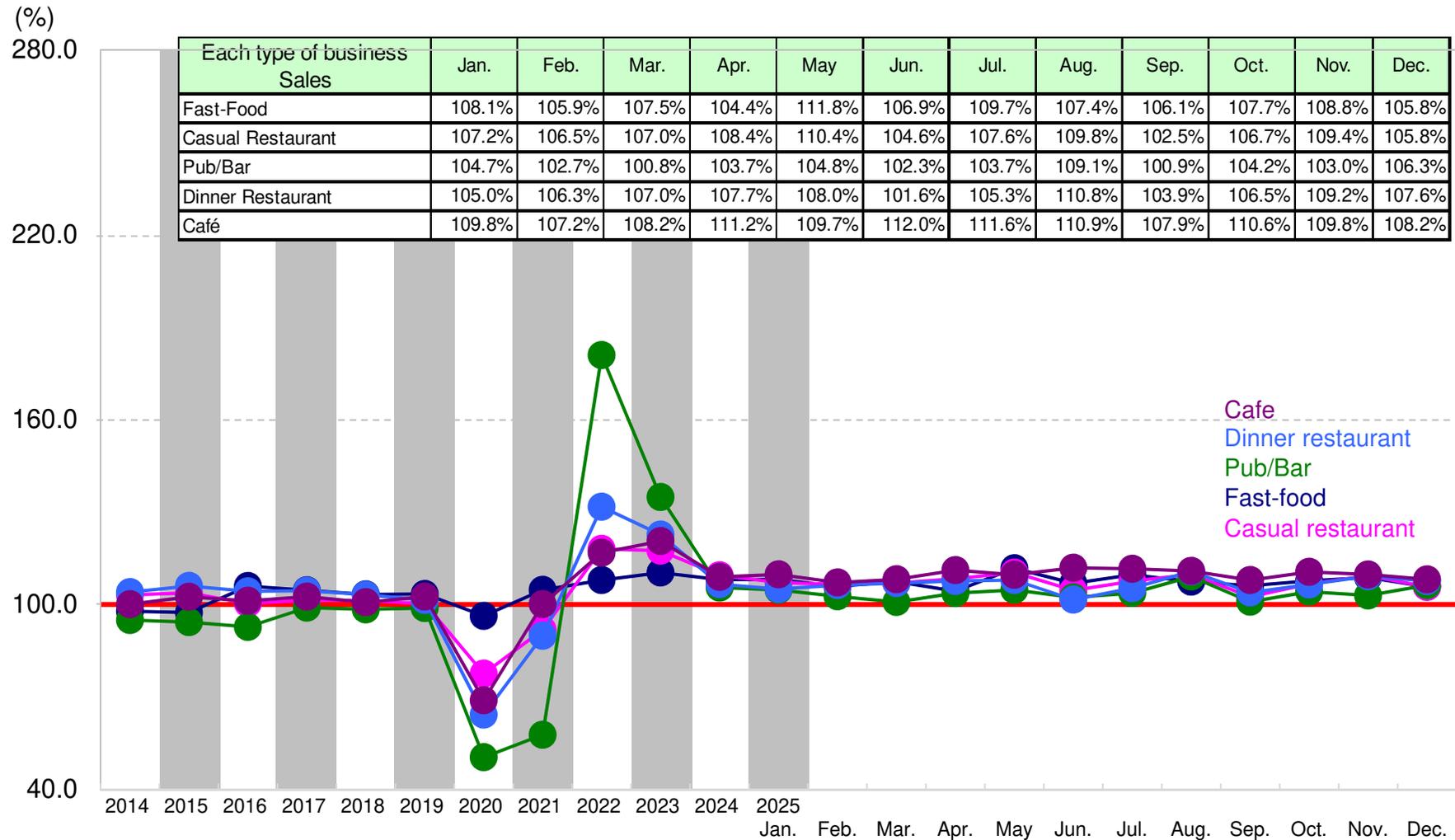


(Source: Japan Food Service Association "Trend Survey on the Food-Service Industry Annual Data")



Japan : Sales by Type of Business in Major Restaurant Chains (Year-on-year Change)

- Sales in all business categories grew at a rate of at least 100% year-on-year.

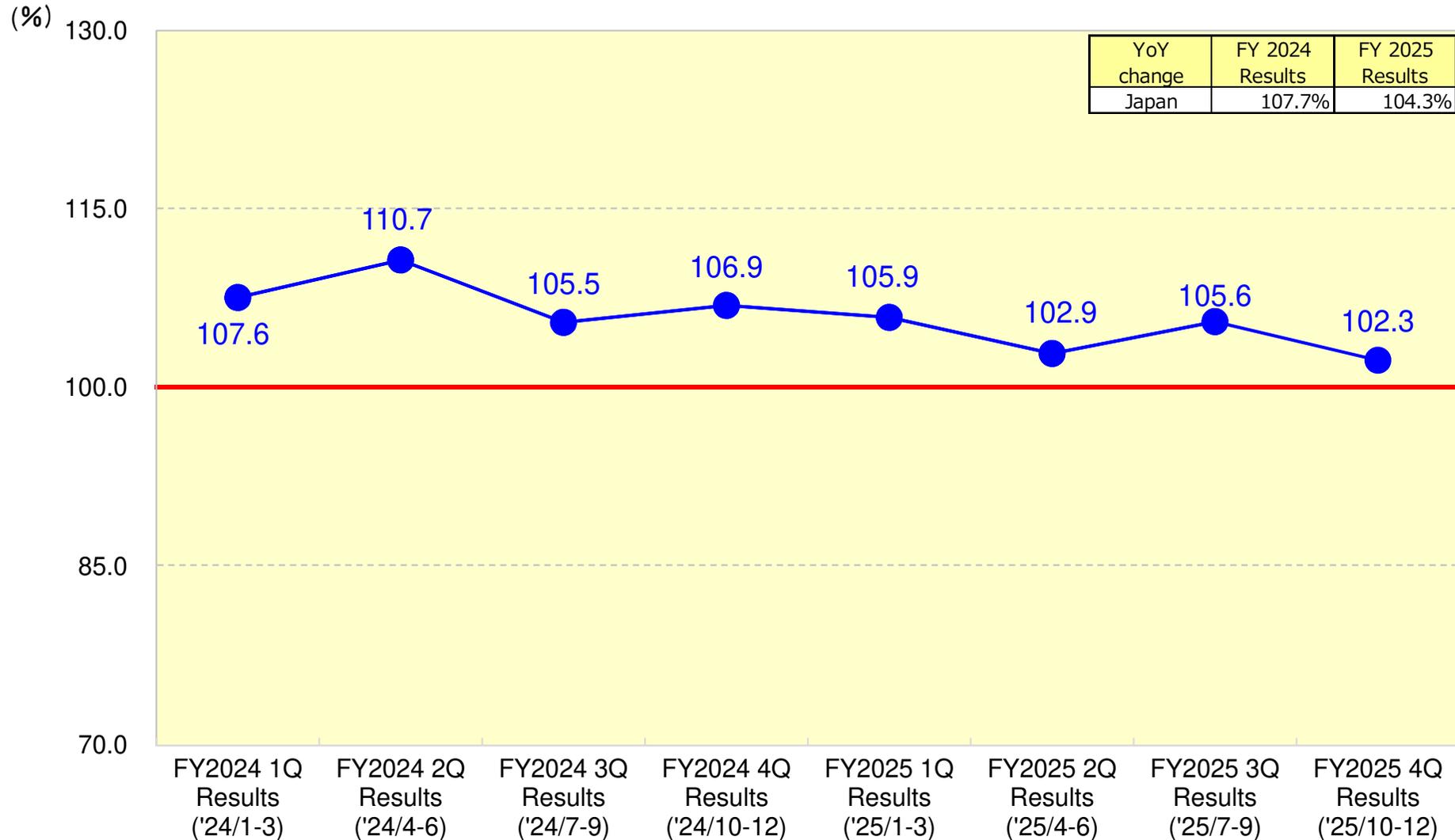


(Source: Japan Food Service Association "Trend Survey on the Food-Service Industry Annual Data")

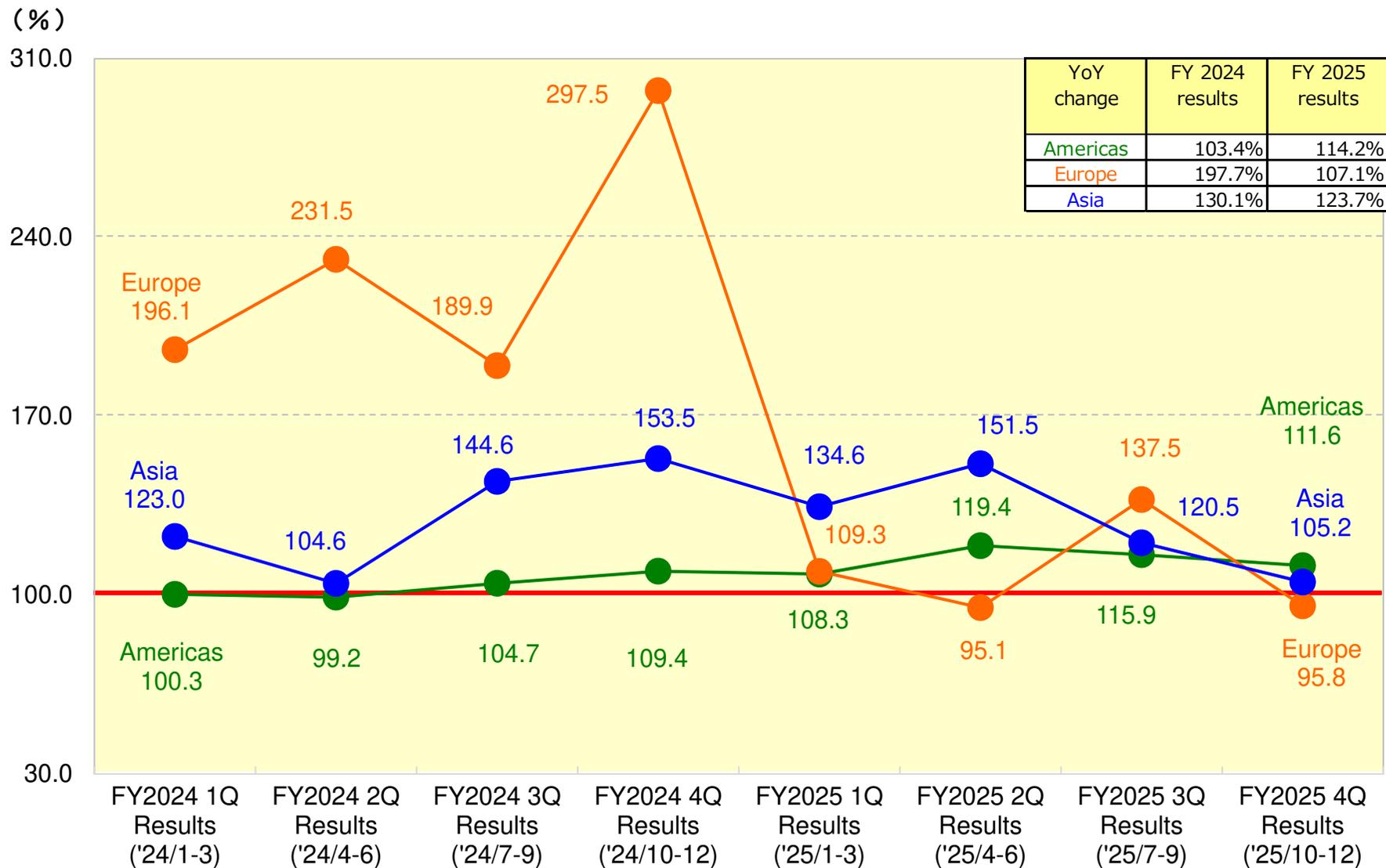


Japan : Year-on-Year Change in Sales

- Sales increased 102.3% year on year as a result of responding to increasing demand for capital investment due to continued inbound travel and focusing on expanding sales in the non-food and beverage market in addition to the food and beverage market.



Overseas : *Year-on-Year Change in Sales by Areas on Local Currency Basis



*Head Office Area Category (Example: Lancer Europe is included in the Americas. It is an internal business management category, which is the same as the disclosure category of annual securities reports.)





Ⅲ. Business Forecast for FY 2025

HOSHIZAKI

Summary of Business Forecast in FY 2026 (Adjusted operating income)

	FY 2024 results	FY 2025 results	FY 2026 Forecasts		
			Feb. 13th, 2026		
			Amount (Millions of yen)	Amount (Millions of yen)	Amount (Millions of yen)
Change (Millions of yen)	Percentage (%)				
Sales	445,495	485,890	520,000	+34,110	107.0
Operating income	51,050	51,932	55,600	+3,668	107.1
(Operating income margin)	(11.5%)	(10.7%)	(10.7%)	+0.0%	-
Amortization of Goodwill and Intangible Assets, etc.	-3,341	-4,669	-8,641	▲3,972	-
Impact of Inflation Accounting	-3,508	-4,493	-3,959	+534	-
Adjusted operating income	57,901	61,094	68,200	+7,106	111.6
(Adjusted operating income margin)	(13.0%)	(12.6%)	(13.1%)	+0.5%	-

* Adjusted operating income = Operating income + Amortization of investment differences related to business combination (goodwill and intangible assets) + Impact of hyperinflation accounting

* With respect to the business combinations with TECHNOLUX and HKR EQUIPMENT, which were acquired in May 2024, the initial provisional accounting treatment has been finalized. As a result, the consolidated statement of profit or loss for the fiscal year ended December 2024 has been revised.



Summary of Business Forecast in FY 2026

■ Sales: 520 billion yen (increase by 7.0% year-on-year)

Japan: Sales 236.1 billion yen (increase by 4.1%)

Overseas: Sales 283.9 billion yen (increase by 9.6%)

Overseas sales ratio: 54.6% (increase by 1.3pt)

In Japan, In addition to firm service consumption, we expect strong inbound demand, particularly in South Korea, Taiwan, Europe, the United States and Australia, and forecast full-year sales of 104.1% year-on-year.

In overseas markets, Although the impact of macroeconomic trends and the competitive environment will remain severe, demand is expected to remain firm, particularly for key products (ice machines, refrigerators, and dispensers). In addition, by promoting the creation of synergies through strengthening cooperation among Group companies and aiming for sustainable growth, we forecast full-year net sales of 109.6% year-on-year.

Exchange rates (average of the period) assumption: 150 yen per US dollar, 170 yen per Euro, 1.75 yen per Indian Rupee

■ Adjusted operating income : 68.2 billion yen (increase 11.6%)

Adjusted operating income margin : 13.1% (increase 0.5pt)

Japan: 32.0 billion yen (increase 5.3%) Adjusted operating income margin: 13.6% (increase 0.1pt)

Overseas: 36.2 billion yen (increase 18.4%) Adjusted operating income margin: 12.7% (increase 1.0pt)

Operating Income: 55.6 billion yen (increase 7.1%)

Operating income margin : 10.7% (flat year-on-year)

Although the company expects higher labor costs and price competition to have an impact, it expects higher profits by improving productivity and improving its cost structure.

■ Ordinary income: 59.0 billion yen (increase by 4.8%)

■ Profit attributable to owners of parent: 38.2 billion yen (increase by 0.1%)

The effective tax rate is expected to rise due to the tax impact of amortization of goodwill, pushing down net income.



Business Forecast for FY 2026

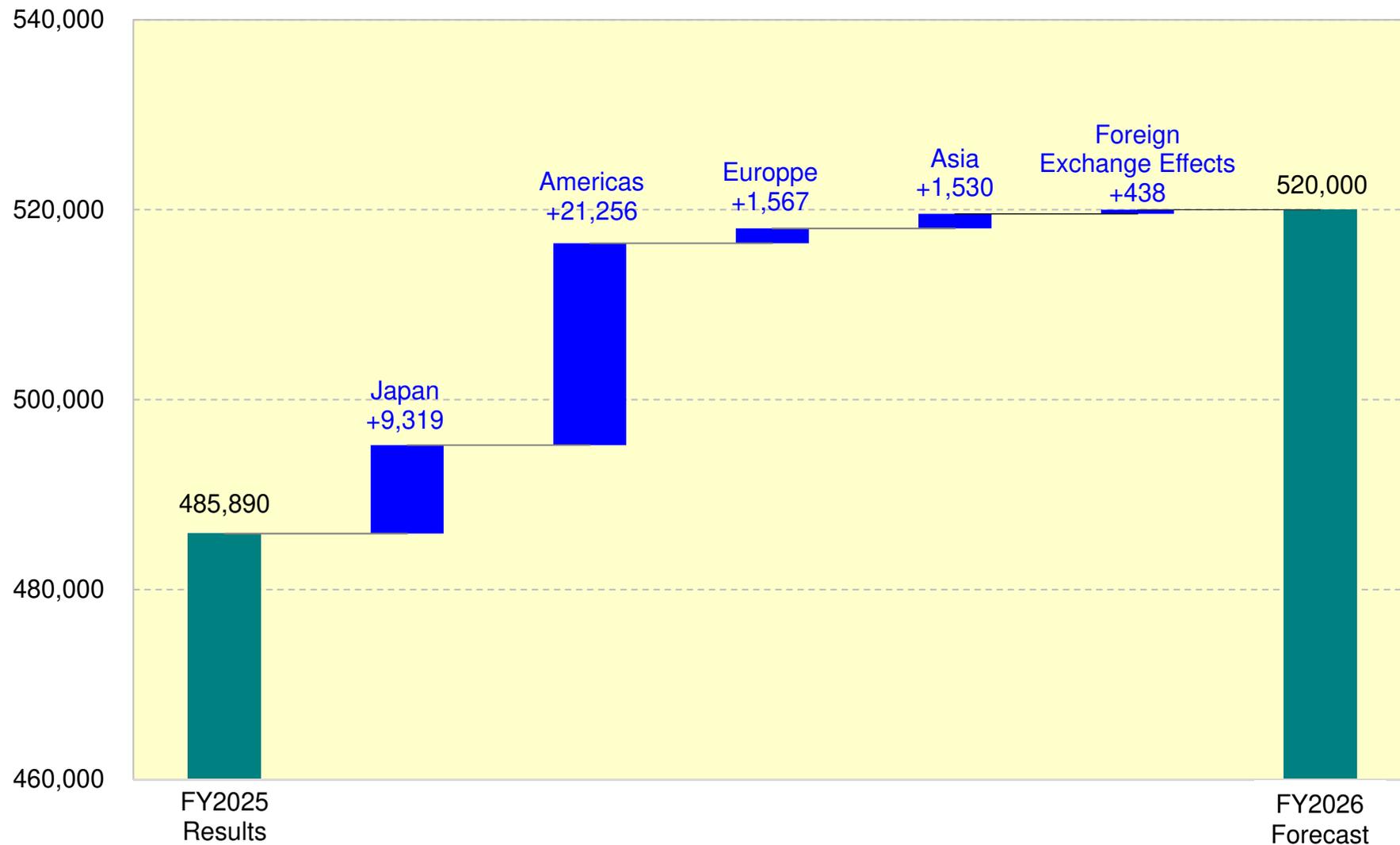
	FY 2024 Results		FY2025 Results		FY 2026 Forecasts Feb. 13th, 2026			
	Amount (Millions of yen)	Percentage (%)	Amount (Millions of yen)	Percentage (%)	Amount (Millions of yen)	Percentage (%)	Year-on-year	
							Change (Millions of yen)	Percentage (%)
Sales	445,495	100.0	485,890	100.0	520,000	100.0	34,109	107.0
Cost of sales	279,046	62.6	304,449	62.7	323,800	62.3	19,351	106.4
Gross profit	166,449	37.4	181,441	37.3	196,200	37.7	14,759	108.1
Selling, general and administrative expenses	115,398	25.9	129,508	26.7	140,600	27.0	11,091	108.6
Operating income	51,050	11.5	51,932	10.7	55,600	10.7	3,668	107.1
Ordinary income	57,394	12.9	56,305	11.6	59,000	11.3	2,694	104.8
Profit attributable to owners of parent	36,936	8.3	38,148	7.9	38,200	7.3	51	100.1
Adjusted operating income	57,901	13.0	61,094	12.6	68,200	13.1	7,106	111.6

* Adjusted operating income = Operating income + Amortization of investment differences related to business combination (goodwill and intangible assets) + Impact of hyperinflation accounting



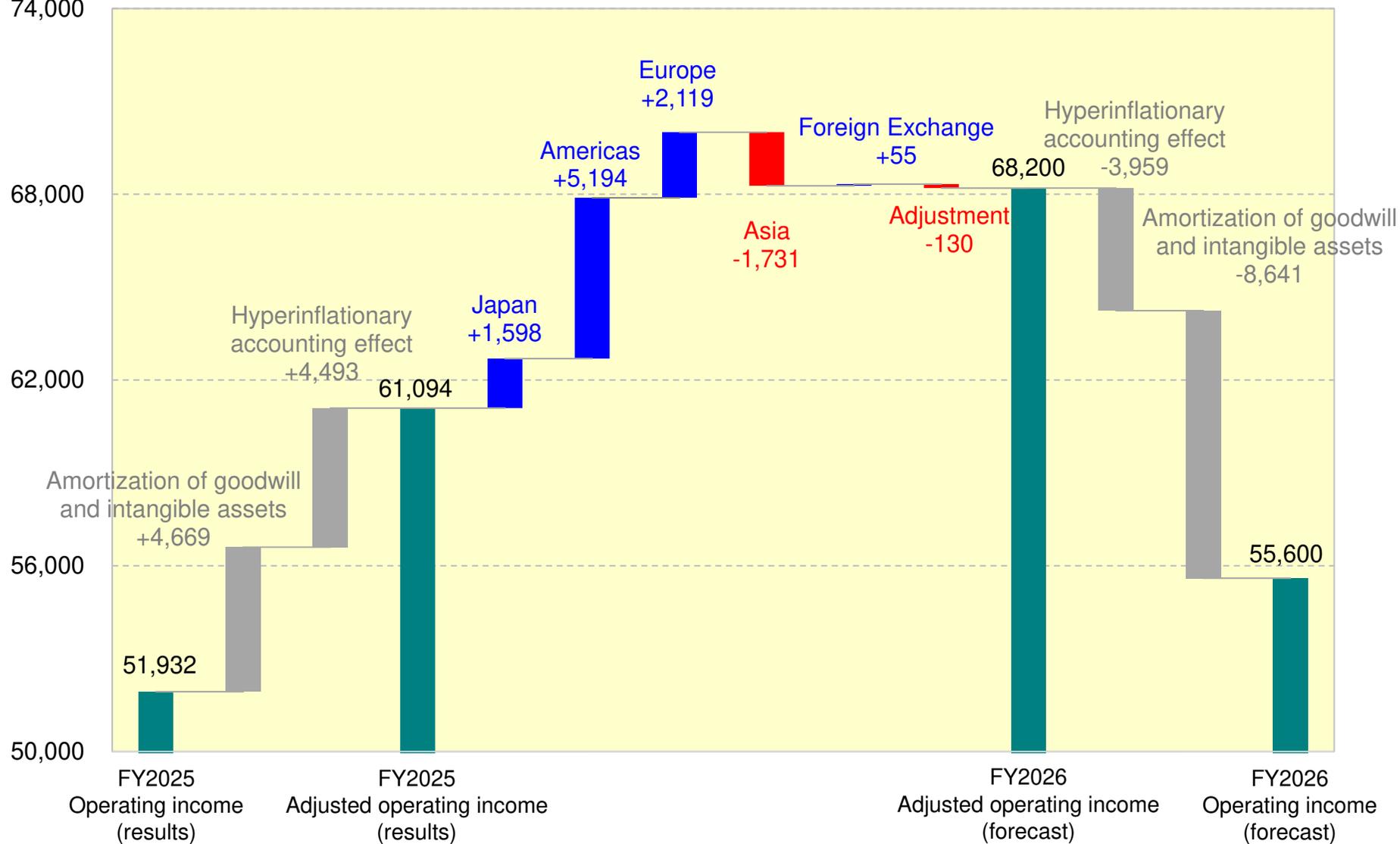
Factors for Change in Consolidated Sales (By Area)

(Millions of yen)



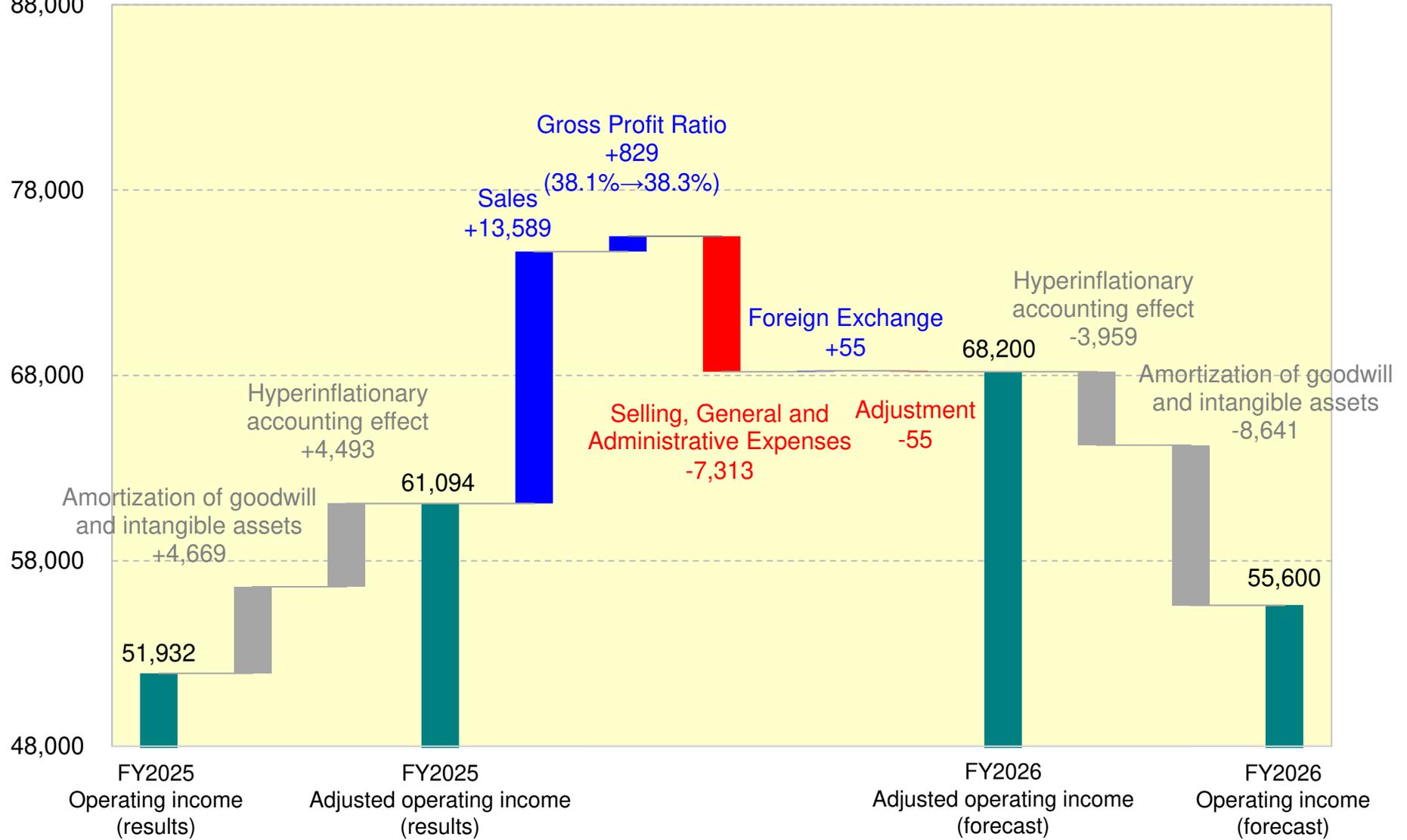
Factors for Change in Consolidated Operating Income (By Area)

(Millions of yen)
74,000



Factors for Change in Consolidated Operating Income

(Millions of yen)
88,000



Priority Measures by Region in Fiscal 2026

- In light of changes in the business environment, we will strengthen profitability and expand our growth base, focusing on key areas.

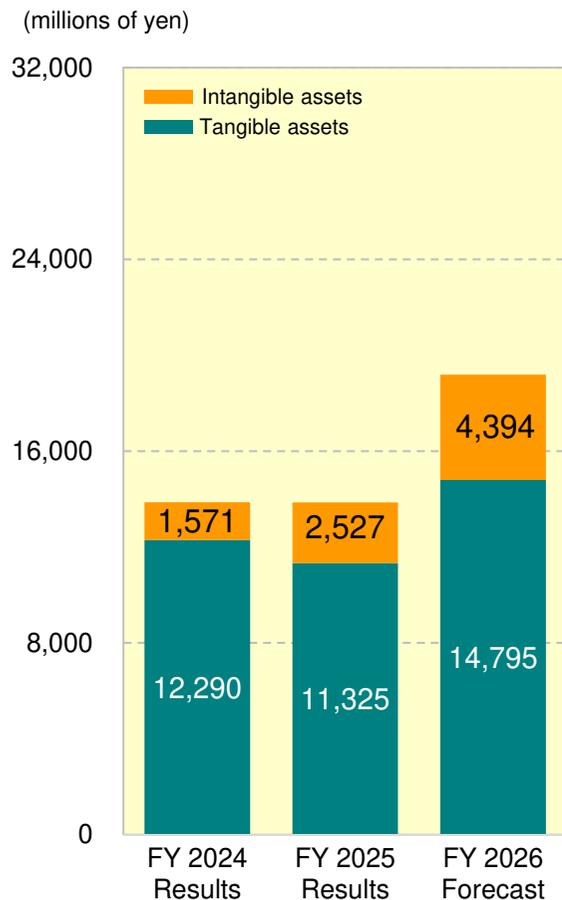
Growth area		
Japan	Americas	India
Enhancement of earnings base	Strengthening market competitiveness through group synergy	Market expansion for continued growth. Strengthening supply structure.
<ul style="list-style-type: none"> Strengthening cooperation between sales and service Utilize digital technology to connect with customers Accelerate market-driven product development Standardize and consolidate business processes 	<ul style="list-style-type: none"> Expand multi-brand proposals (strengthen cross-selling) Strengthening cost competitiveness through optimal production and integrated purchasing Accelerating new product development by sharing group technologies 	<ul style="list-style-type: none"> Expansion of sales and service networks Introduction of products specialized for the Indian market Increased production capacity and cost competitiveness
Areas in need of improvement		
Europe	<p>【Europe(Hoshizaki Europe)】</p> <ul style="list-style-type: none"> Improving efficiency of operations in Europe Improving cost competitiveness through joint purchasing and joint development Restructuring of service structure 	
Strengthening profitability by optimizing operations	<p>【Türkiye(Ozti)】</p> <ul style="list-style-type: none"> Optimizing prices and contract terms (in response to inflation) Strengthening acquisition of large-scale projects in the Middle East Expanding functions as production bases 	

*In other Asian regions, we will continue to strengthen our business base in accordance with the characteristics of each market.

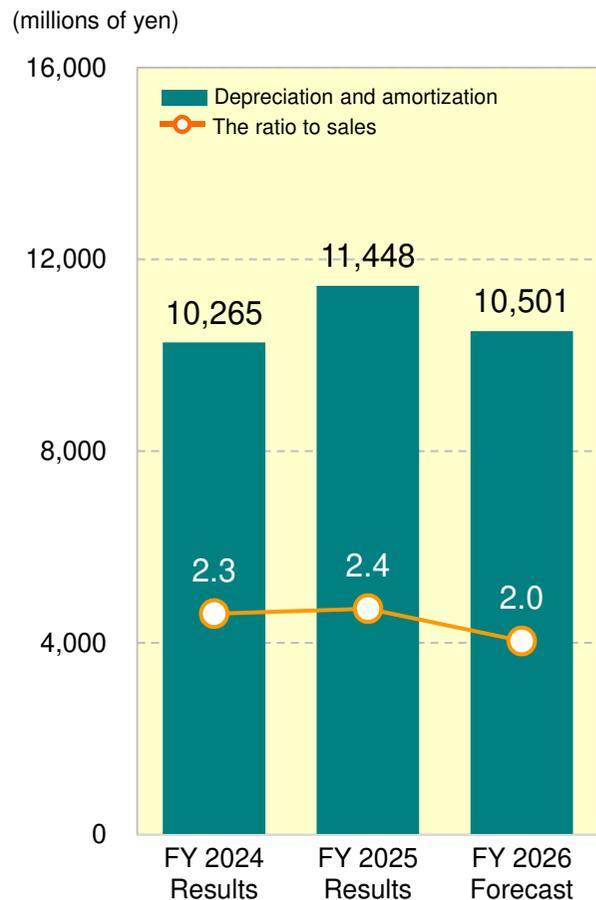


Forecast of Consolidated Capital Investment, Depreciation and Amortization, and R&D Expense

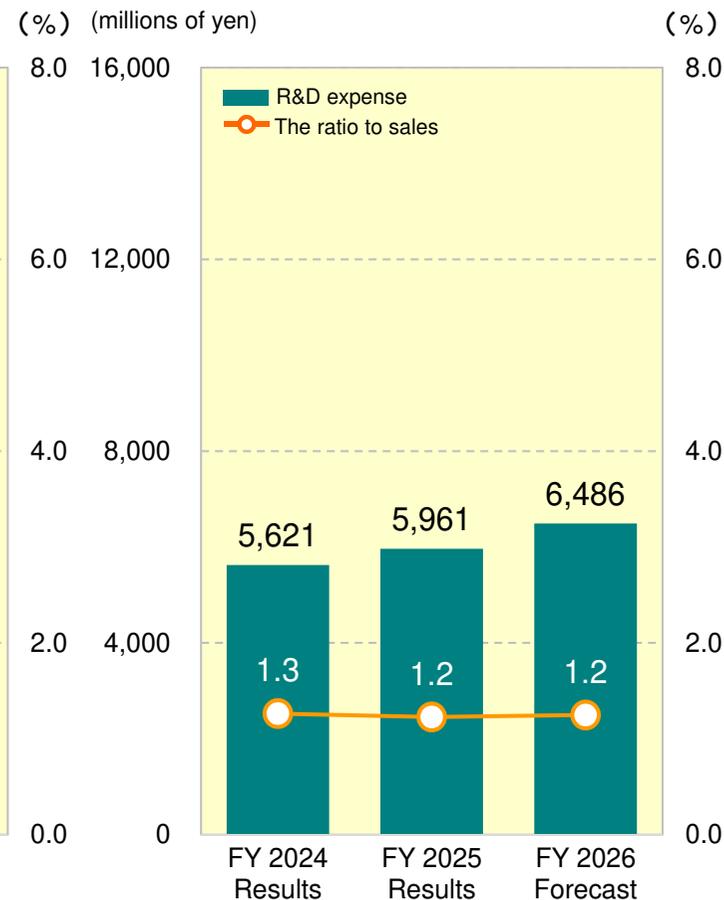
Capital investment



Depreciation and Amortization



R&D expense

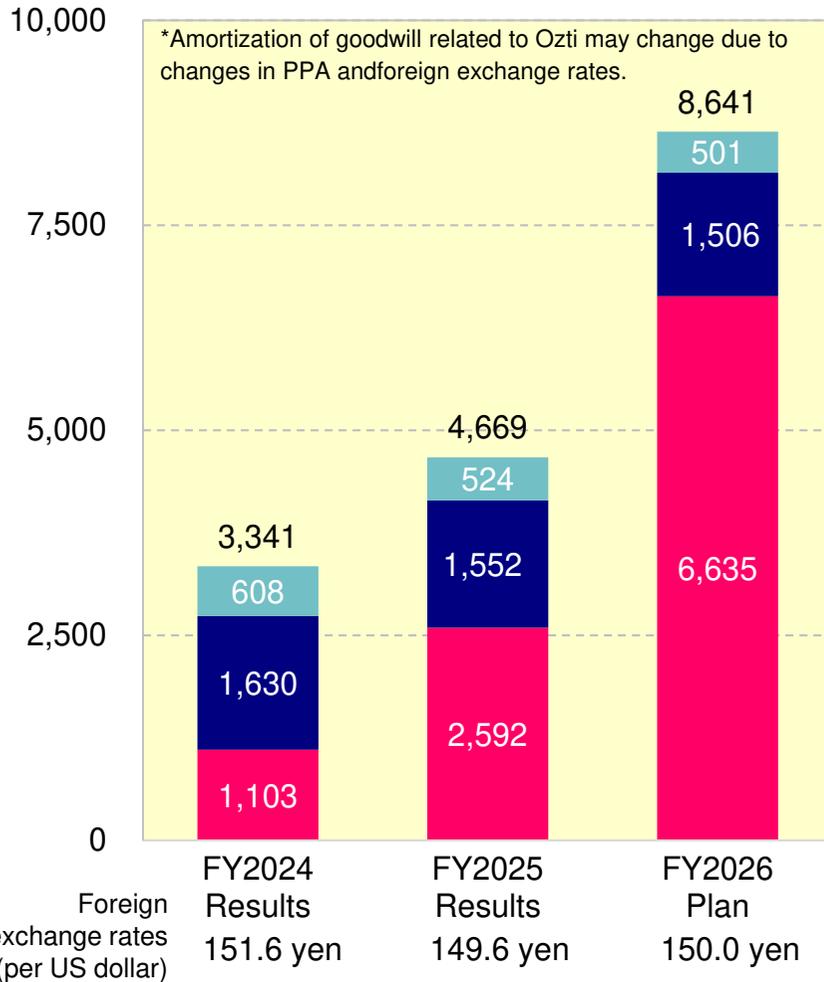


Forecast of Goodwill Amortization

Amortization of Goodwill

- Amortization of tangible asset
- Amortization of intangible asset
- Amortization of goodwill

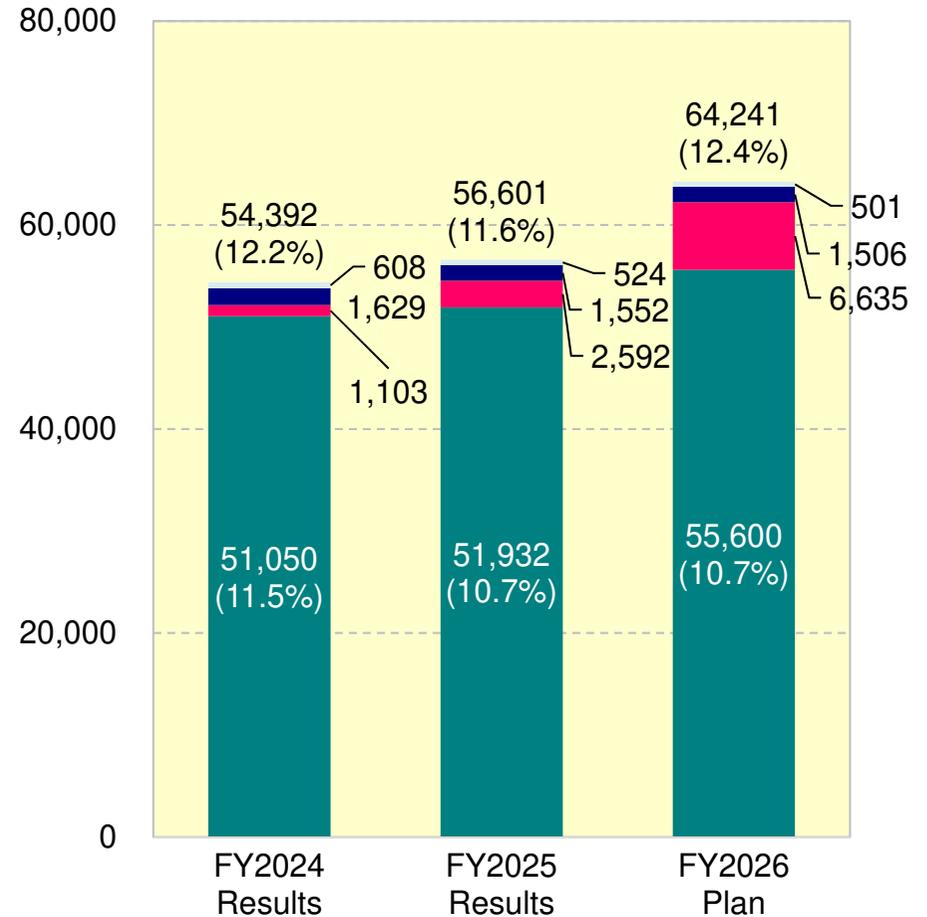
(millions of yen)



Amortization of Goodwill + Operating Income

- Amortization of tangible asset
- Amortization of intangible asset
- Amortization of goodwill
- Operating income

(millions of yen)



*Percentages in parentheses indicate sales ratio.

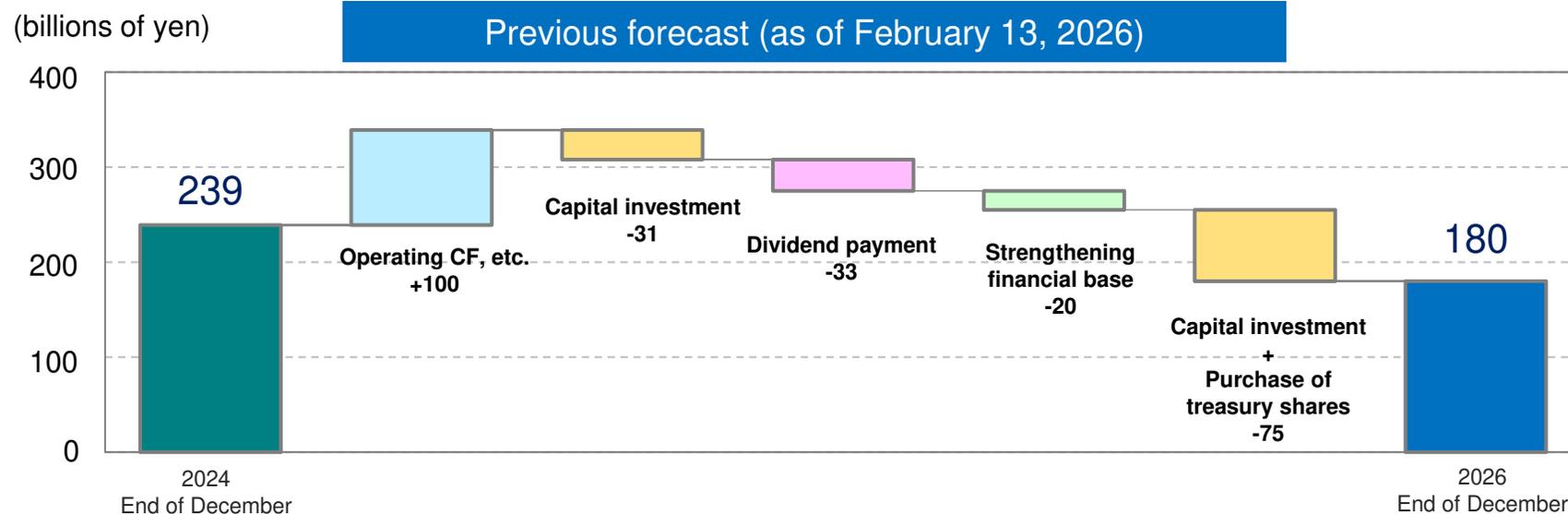
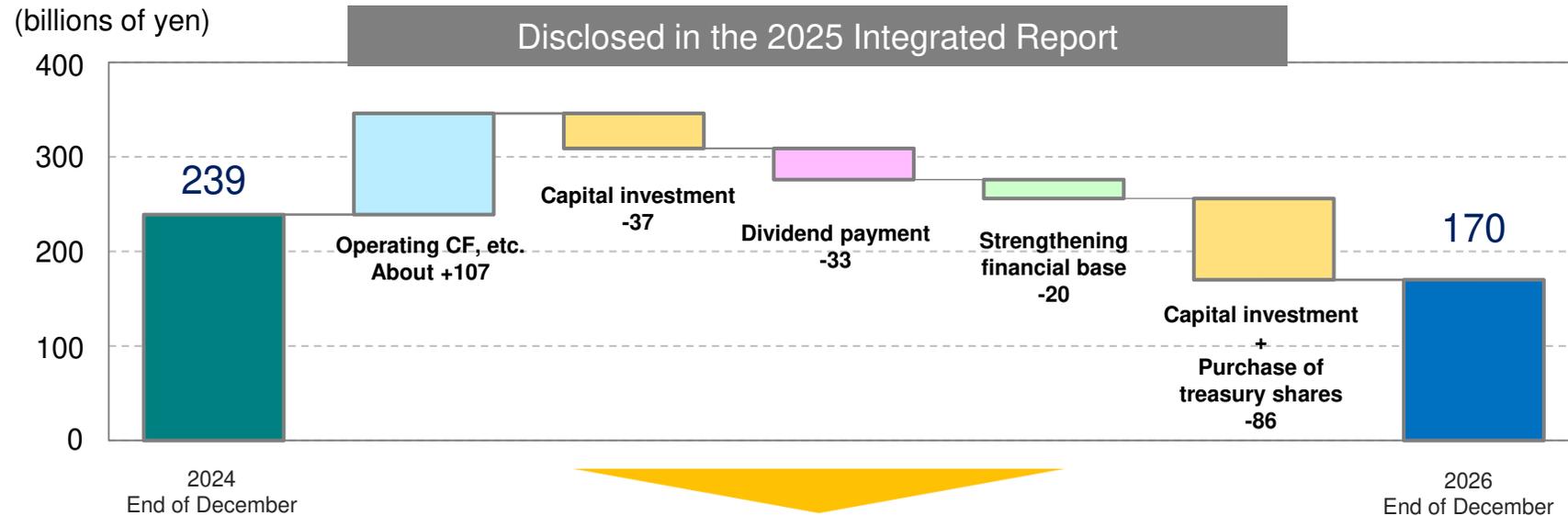




IV. Capital policy

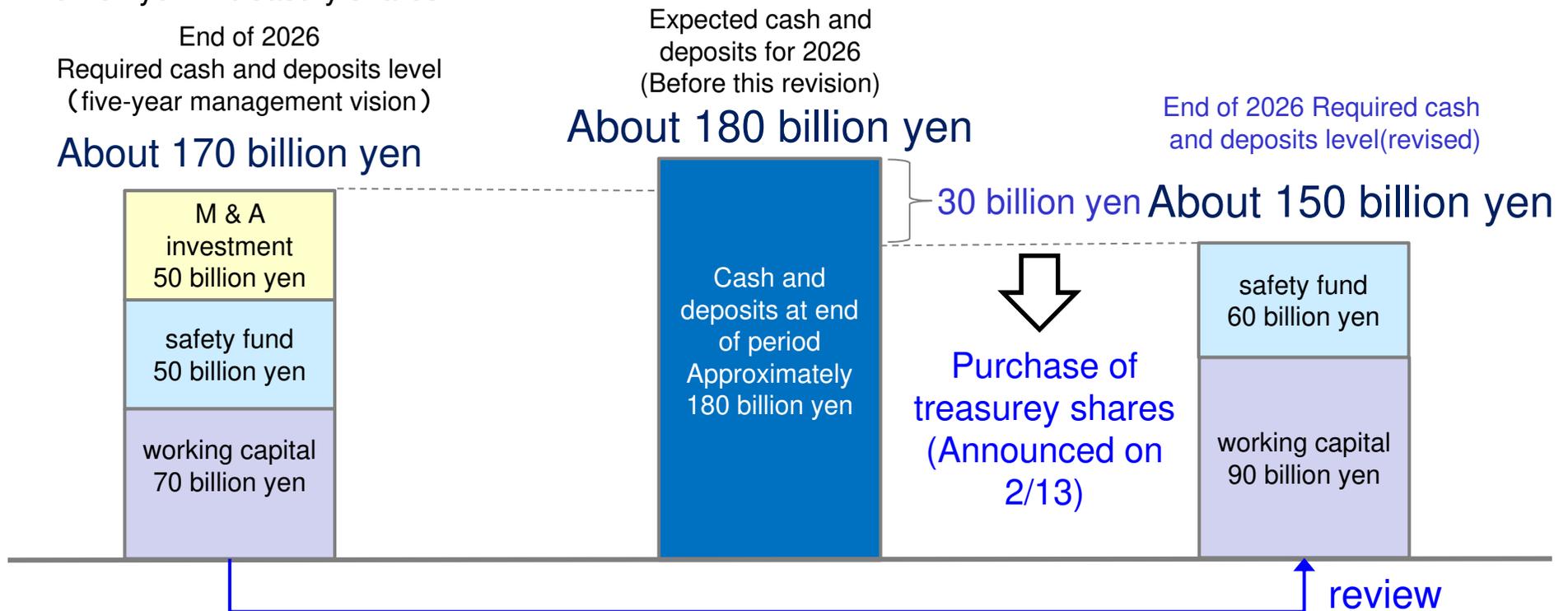
Prospects for cash allocation (prior to revision)

- Utilize 75 billion yen through new M & A, out of 86 billion yen for strategic investments and purchase of treasury shares. Forecast cash and deposits at the end of 2026 is 180 billion yen.



Review required cash and deposits and purchase of treasury shares

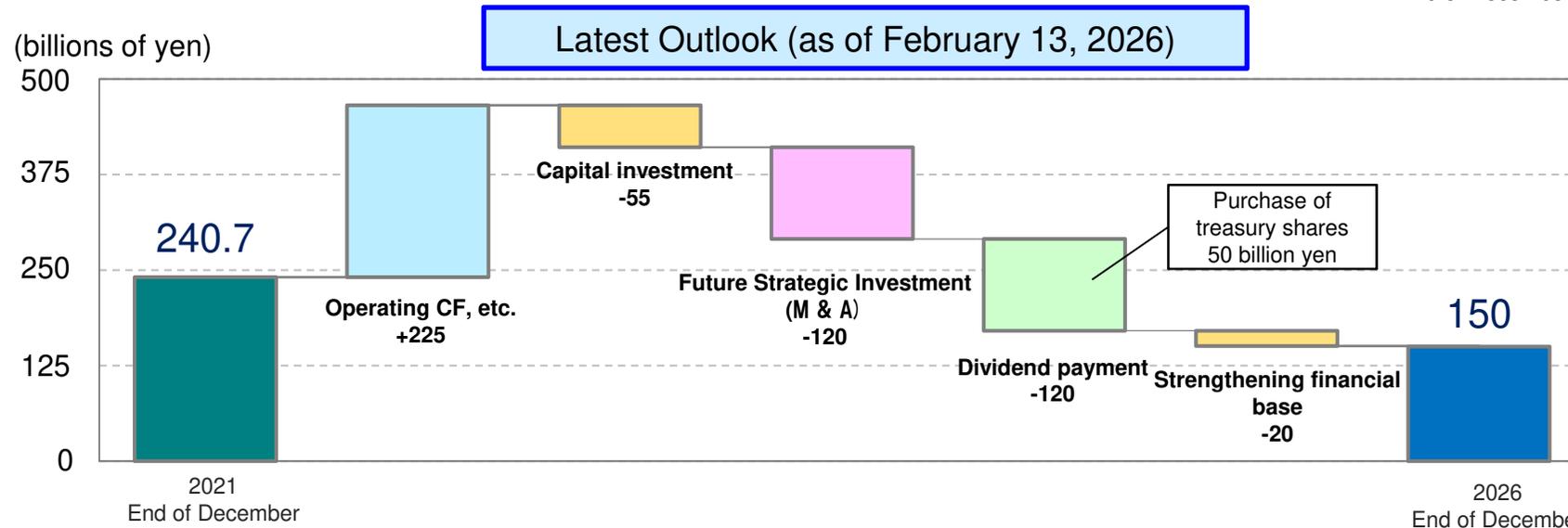
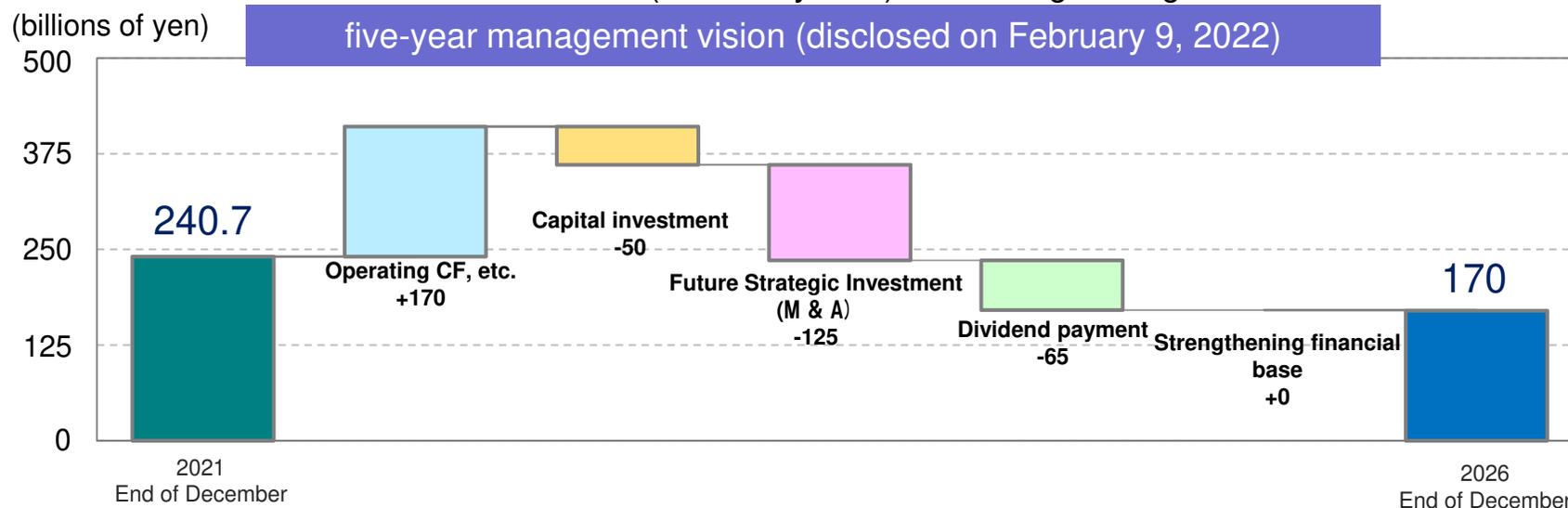
- Most recently, the company sought synergies with existing M & A companies by strengthening PMI. While continuing to invest in developing new high-quality projects and strengthening manufacturing and development, the company revised its cash and deposit requirements and announced the purchase of 30 billion yen in treasury shares.



Item	Definition
safety fund	Funds to retain human resources in times of emergency ->Funds to maintain human resources for a certain period of time in the event of a significant decrease in consolidated sales
Working capital	Working capital required for business activities ->Calculated based on two months of consolidated sales

Latest Cash Allocation (Comparison with Management Vision)

- Capital investment and strategic investment (M & A, etc.) were in line with expectations, but operating cash flow increased more than expected, and cash and deposits at the end of the period were reviewed. The difference is used for shareholder returns (share buyback) and strengthening the financial base.

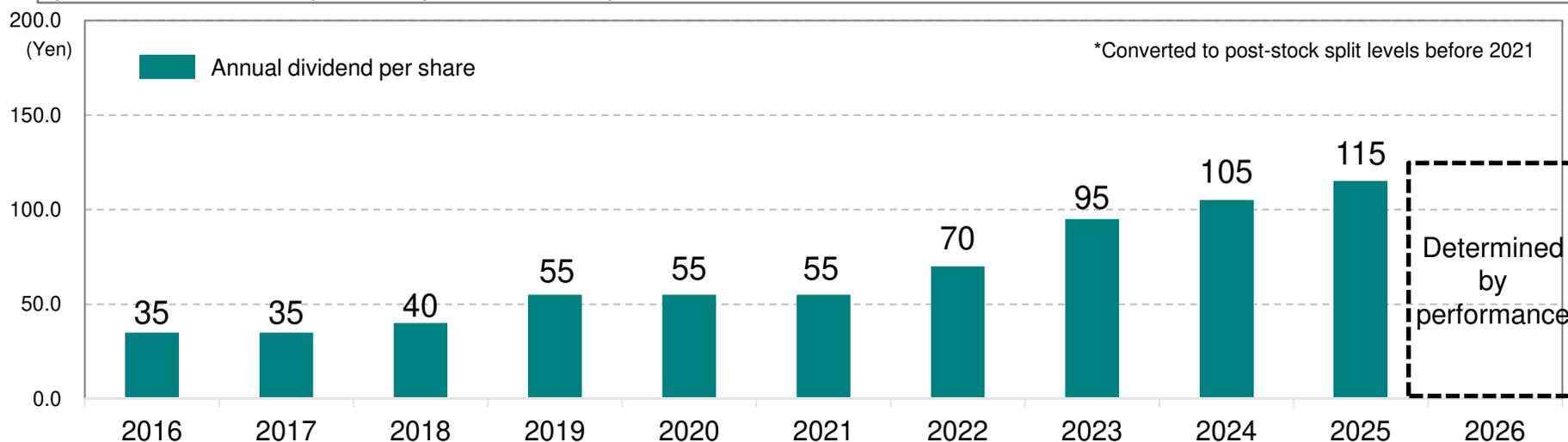


Use of cash and deposits to pay dividends

- Pursuant to the Basic Shareholder Return Policy, we will continue to enhance shareholder returns.

Basic Shareholder Return Policy

With regard to shareholder returns, the Company aims to pay dividends in a sustainable and stable manner, aiming at a dividend payout ratio of 40% or higher and paying dividends in accordance with earnings growth. In addition, the Company will consider purchasing treasury stock flexibly and flexibly while comprehensively considering growth and strategic investments and the realization of an optimal cash position, with an eye to capital efficiency.



Dividend payout ratio										
23.7%	21.9%	22.5%	32.6%	69.6%	36.7%	41.7%	41.9%	40.6%	42.6%	40% or more
Total return ratio										
23.7%	21.9%	22.5%	32.6%	69.6%	36.7%	41.7%	41.9%	79.4%	42.6%	-

Dividend payout ratio increased due to decreased profits during the pandemic

The purchase of treasury shares announced in 24: 20 billion yen





V . Appendix

Consolidated Balance Sheet

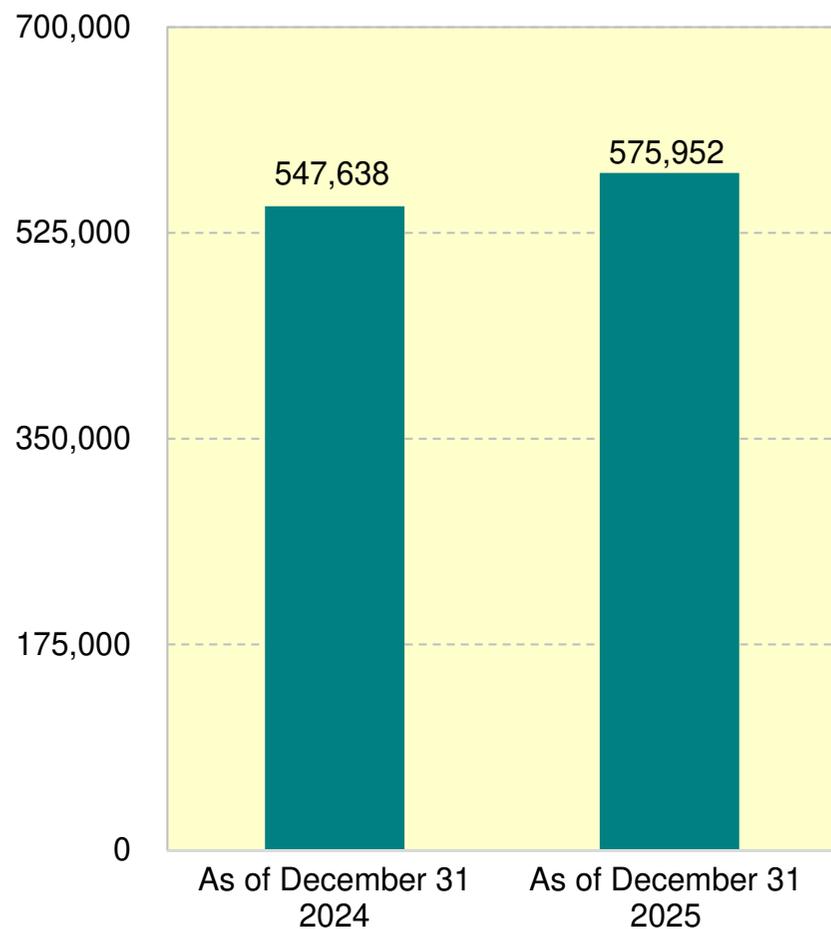
		As of December 31, 2024		As of December 31, 2025		
		Amount (Millions of yen)	Percentage (%)	Amount (Millions of yen)	Percentage (%)	Change (Millions of yen)
	Current assets	390,307	71.3	342,313	59.5	-47,994
	(Cash and cash equivalents)	240,055	43.8	177,089	30.8	-62,965
	(Notes and accounts receivable-trade)	70,253	12.8	76,736	13.3	+6,482
	(Inventory)	69,165	12.6	80,935	14.1	+11,770
	Non-current assets	157,331	28.7	233,332	40.5	+76,001
Total assets		547,638	100.0	575,646	100.0	+28,007
	Current liabilities	129,923	23.7	135,598	23.6	+5,675
	(Notes and accounts payable-trade)	36,252	6.6	36,255	6.3	+2
	Non-current liabilities	34,900	6.4	26,133	4.5	-8,767
Total liabilities		164,823	30.1	161,731	28.1	-3,092
Total net assets		382,815	69.9	413,914	71.9	+31,099
Total liabilities and net assets		547,638	100.0	575,646	100.0	+28,007
Cash and deposits		239,035		177,089		-61,945



Comparison of Consolidated Total Assets and Net Assets

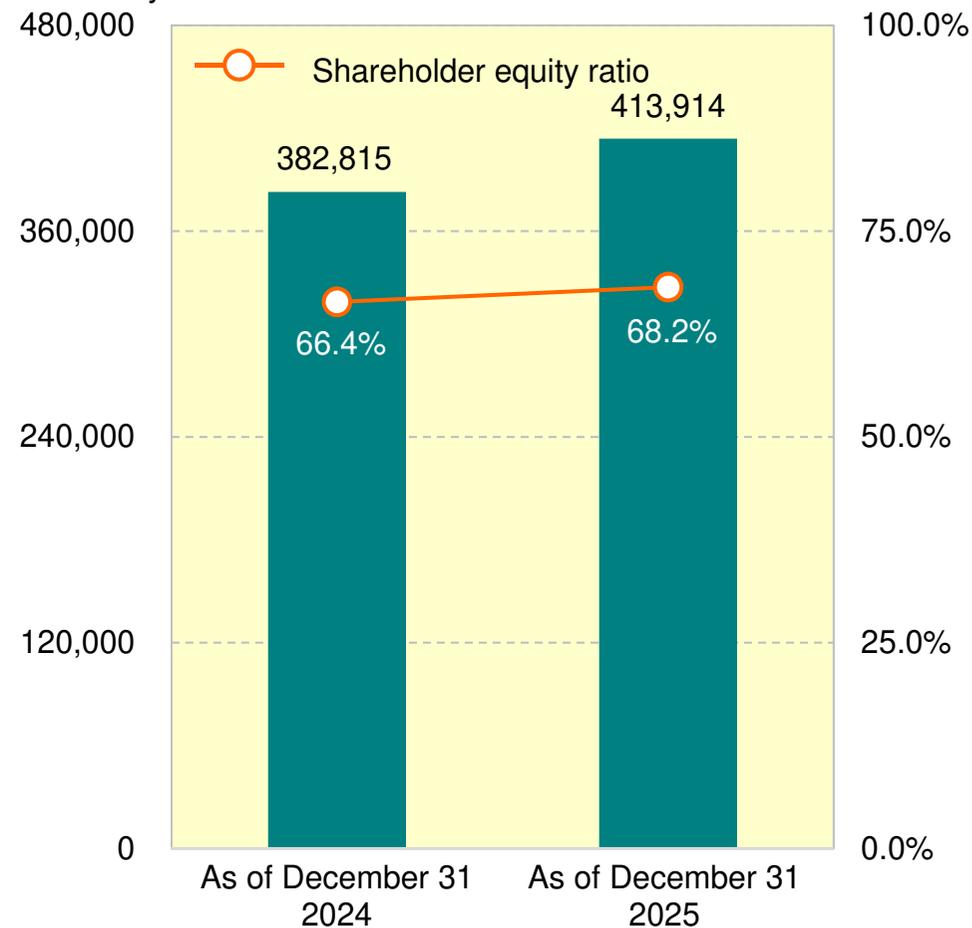
Total Assets

(Millions of yen)



Net Assets

(Millions of yen)



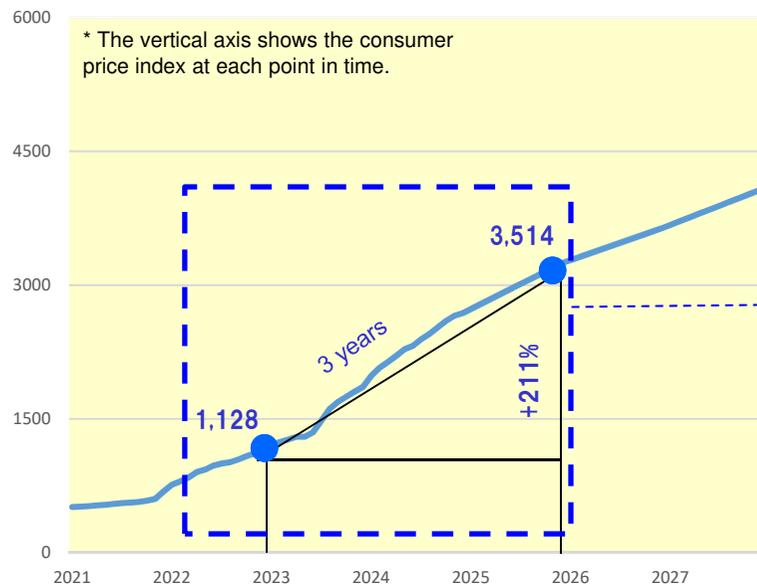
Application of Accounting Methods in Hyperinflationary Economies

- Due to the hyperinflationary economy of Turkey, "hyperinflationary accounting" is applied to our overseas subsidiary, Ozti. The term "inflation accounting" is used hereafter in this document.
- The adoption of inflation accounting, which reflects the effects of price increases in the financial statements, had an impact on our earnings.

application standard for inflation accounting

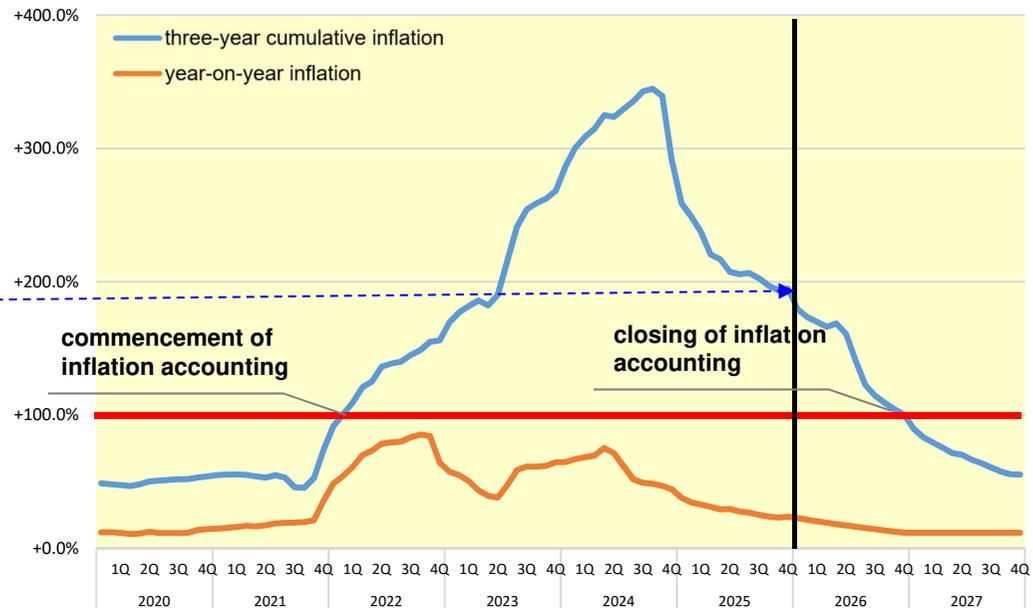
- The effects of price increases are reflected in the financial statements when the three-year cumulative inflation rate is close to or above 100%.

CPI* Trends in the Consumer Price Index



The cumulative inflation rate at the end of December 2025 was +211% from the end of December 2022, 3 years ago, and the application of inflation accounting continues.

Evolution of the inflation rate

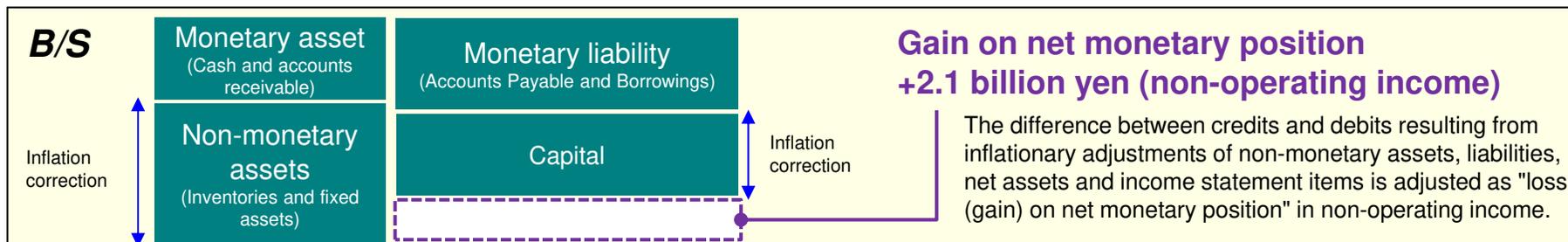
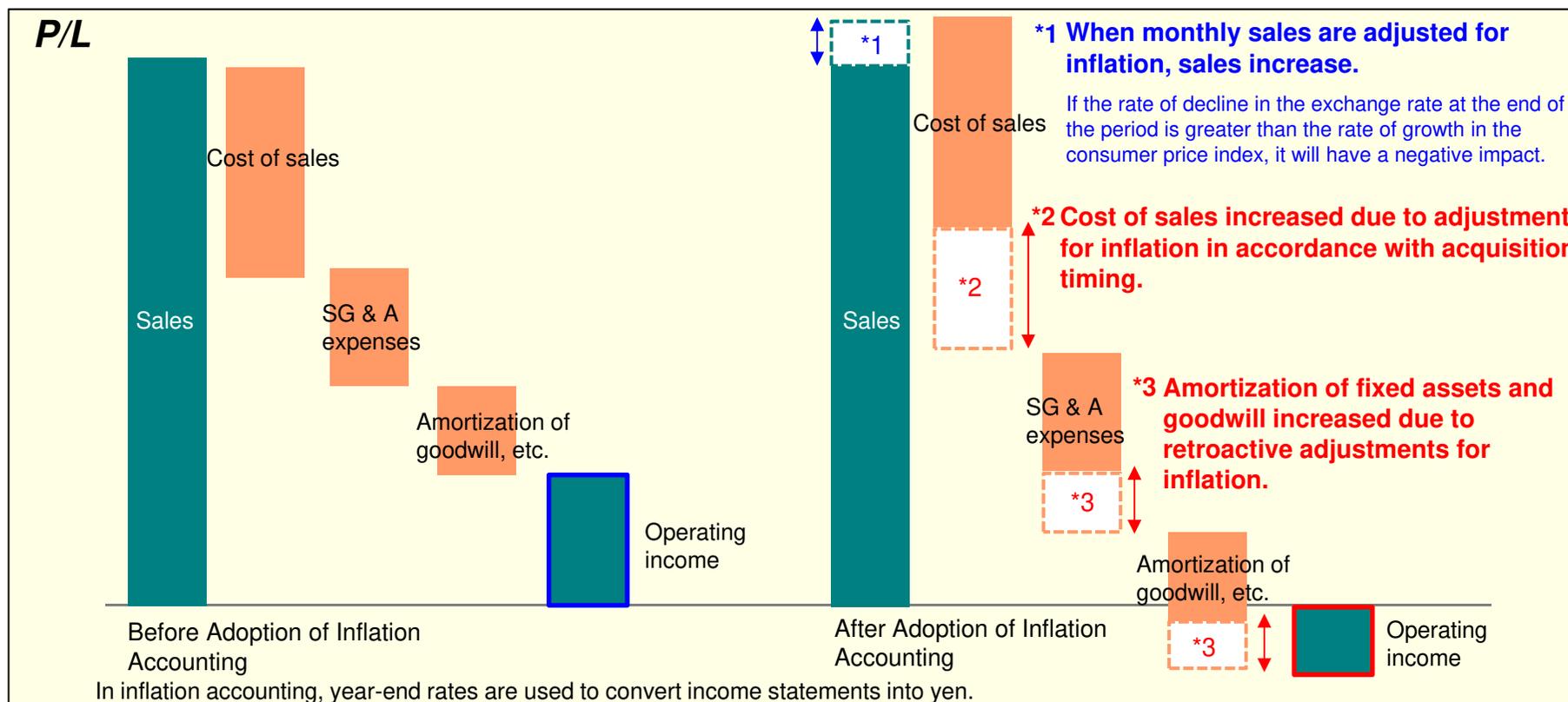


Hyperinflationary accounting will be discontinued once the cumulative inflation rate falls below the 100% threshold. As of the end of December 2025, the application is expected to be lifted around 2027.



Impact of Inflation Accounting on the Company

- Net sales of Ozti for the fiscal year ended December 2025 increased by 1.8 billion yen compared to before the adoption of inflation accounting due to the impact of inflation accounting. Operating income was affected by -4.5 billion yen. 2.1 billion yen was recorded in non-operating income.



Consolidated Business Performance (2023-2025 years)

The consolidated statements of income for 2023 – 2025 are presented because the provisional accounting treatment for the business combination with the company acquired in the past has been finalized and the consolidated statements of income for previous years have changed.

	FY2023				FY2024				FY2025			
	3 months results	6 months results	9 months results	results	3 months results	6 months results	9 months results	results	3 months results	6 months results	9 months results	results
	Amount (Millions of yen)											
Sales	90,574	183,791	282,154	373,563	106,340	218,087	331,263	445,495	118,155	238,528	365,425	485,890
Cost of sales	57,168	115,873	178,542	237,501	64,795	134,826	204,131	279,046	73,190	147,529	226,024	304,449
Gross profit	33,405	67,918	103,611	136,062	41,545	83,261	127,131	166,449	44,964	90,999	139,400	181,441
Selling, general and administrative expenses	21,663	45,016	68,033	92,541	26,541	55,850	84,559	115,398	29,542	60,518	93,105	129,508
Operating income	11,742	22,901	35,577	43,520	15,004	27,411	42,572	51,050	15,422	30,480	46,294	51,932
Ordinary income	12,648	28,737	43,380	50,322	17,737	32,248	47,189	57,394	15,669	31,854	49,126	56,305
Profit attributable to owners of parent	8,707	19,896	30,016	32,835	9,222	19,495	30,369	36,936	10,842	21,944	33,664	38,149



Japan: Substantially expanded lineup of natural refrigerant with low environmental impact

- Expansion of product lineup using non-CFC natural refrigerant with low environmental impact. In addition to standard commercial refrigerators and some ice makers and refrigeration equipment, which have already been converted to natural refrigerant, 66 models in 4 product groups, including the Chip Ice Maker ice maker, underwent model changes to convert to natural refrigerant.
- As an industry leader, we will lead the global adoption of natural refrigerant in the Japanese market and promote the development of globally competitive products. We aim to further contribute to customers who are working to reduce greenhouse gas emissions and environmental impact throughout the value chain.

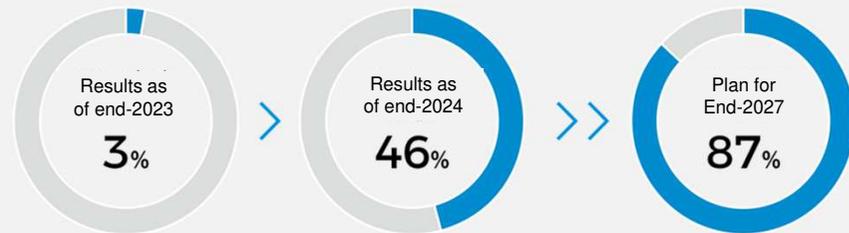


From left: chip ice maker, cube ice maker, table type constant temperature and high humidity cabinet, reach-in showcase slide door type

Use of natural refrigerant in Japan

- ✓ In Japan, a total of 68 commercial-use refrigerators and freezers with natural refrigerants were launched in May 2023.
- ✓ By the end of fiscal 2024, we had expanded our lineup of refrigerators and freezers with natural refrigerant to 364 models, and achieved 46% of our company products using natural refrigerant.
- ✓ We will continue to promote the use of natural refrigerant in all refrigerators and aim for a 87% use rate by the end of fiscal 2027.

Natural refrigerant adoption rate for Hoshizaki products



Japan : Expansion and enhancement of products

- We are actively investing in the development of large-scale products that can be used in markets other than restaurants and labor-saving products that can contribute to addressing labor shortages.

Large ice maker



Target customer

- Food manufacturing
- Fisheries market
- Fisheries cooperatives

Start of sales
May 2025

A large ice machine with a daily ice making capacity of 5 tons. Uses R448A, a low-GWP refrigerant that meets the refrigerant regulations of 2025.

Large-scale electrolyzed sodium hypochlorite



Target customer

- Cut vegetable factory
- Fish processing factory
- Food supermarket

Start of sales
May 2025

With the acquisition of Living Technology's electrolytic water business, the new our company product lineup is available. High-flow type with a daily production capacity of up to 200 tons.

Conveyer washing machine



Target customer

- Staff cafeteria
- Accommodation
- Hospitals and senior health facilities

Start of sales
May 2025

Launched a large conveyor washing machine. Can be customized to meet customer needs.

Ceiling installation type refrigeration unit



Target customer

- Agriculture
- Distribution and sales
- Restaurants

Start of sales
May 2025

Refrigerating unit that can be installed on top of prefabricated storage. No need for refrigerant piping. Uses environmentally friendly natural refrigerant (R290).

Vacuum packaging machine



Target customer

- Processing and sales
- Distribution and sales
- Key industries

Start of sales
June 2025

Floor-mounted vacuum packaging machine that can handle oversized foodstuffs. Contributes to keeping foodstuffs fresh and improving work efficiency.

Vacuum microwave thawing machine



Target customer

- Food supermarkets
- Sushi
- Fresh fish shops

Start of sales
July 2025

High quality thawing is achieved in a short time by vacuum cooling and microwave thawing. It also contributes to labor saving by leveling work operations.

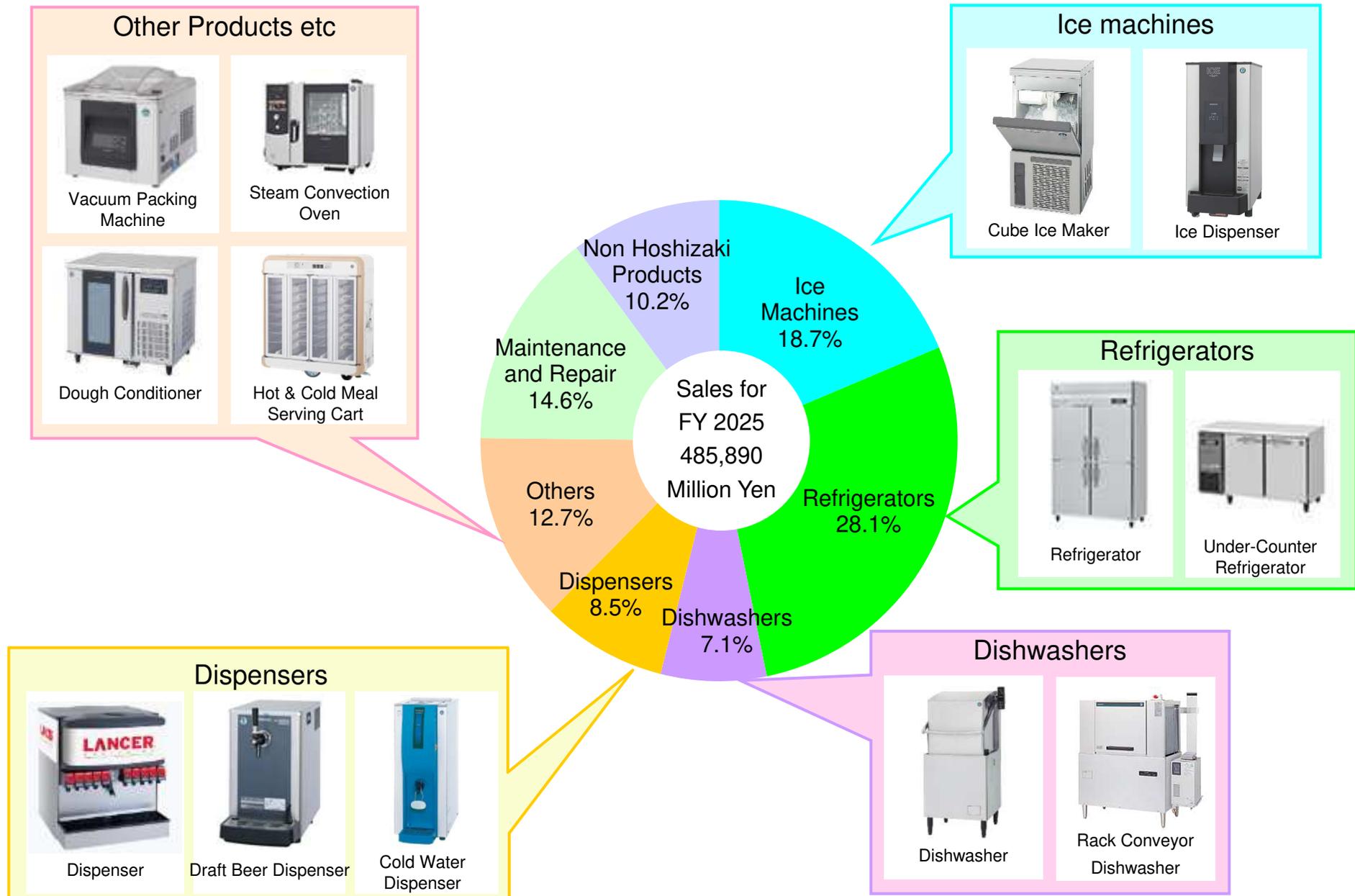


Company Profile

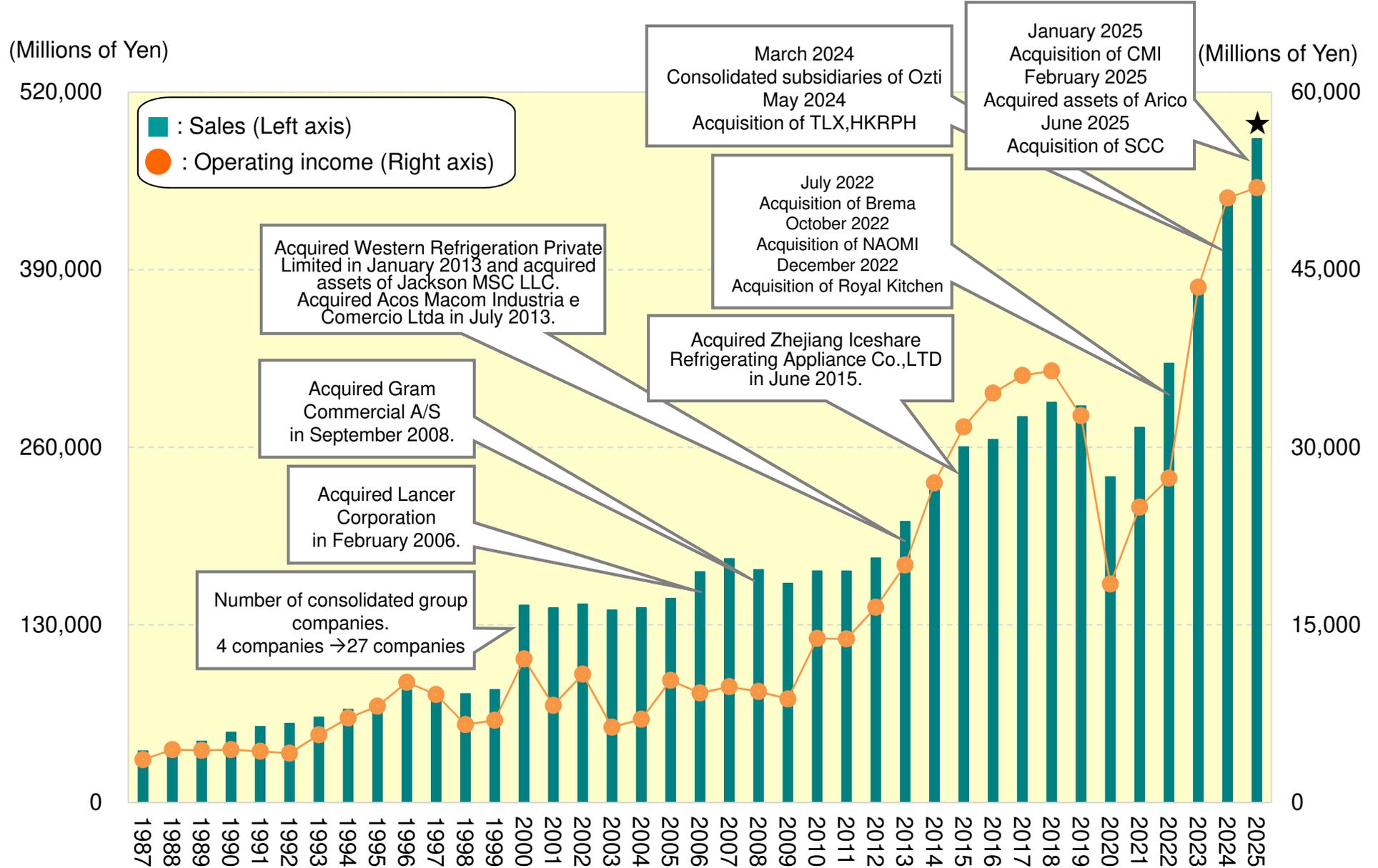
- Company name : HOSHIZAKI CORPORATION
- Head Office : 3-16 Minamiyakata, Sakae-cho, Toyoake-shi, Aichi
- Representative : Yasuhiro Kobayashi,
Representative Director, President & CEO
- Establishment : February 1947
- Business : Research and development, manufacturing, sales, maintenances and service of commercial kitchen appliances & equipment.
- Capital stock : 8,138 million yen (As of December 31, 2025)
- Consolidated business performance : Sales : 485,890 million yen
(Fiscal Year ended December 31, 2025) Operating income : 51,932 million yen
Profit attributable to owners of parent : 38,148 million yen
(*Net income is attributable to shareholders of the parent company.)
- Number of consolidated group companies : 62 companies
(20 companies in Japan, 20 companies in Americas, 22 companies in Europe and Asia)
(As of December 31, 2025 *Including HOSHIZAKI CORPORATION)
- Number of employees : 1,157 persons (HOSHIZAKI CORPORATION)
17,041 persons (Group total) (As of December 31, 2025)
- Number of sales offices in Japan : 426 places *Including Service Centers (As of December 31, 2025)



Main Product Group and Sales Breakdown



Long-term Business Performance Consolidated Basis



★ Recorded a record sales and operating income



Notes on the Appropriate Use of this Document

- This document includes the forward-looking statements and data concerning business performances, strategies, and business plans of HOSHIZAKI CORPORATION (“the Company”).
- The forward-looking statements and data in this document are not historical facts, but the Company’s forecast based on currently available information.
- Because potential risks and uncertain factors, such as economic trends, competition with other companies, are included in this document, please be noted that actual business performance, business development, and financial situation of the Company may differ significantly from the forecast due to various factors, such as future economic trends, competition in the industry, market demand, other economic, social, and political situations.
- This presentation is an English translation of the material initially written in Japanese, which should be considered to be the primary version.

If you have any inquiries concerning this document and our IR activities, please contact as below:

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